

Memo

To: Board Members
From: Christian Wallis
Date: September 9, 2024
Subject: Joint Strategic Plan / Risk Management Committee – **July 31, 2024**

The Committee met for a meeting on Wednesday, July 31, 2024, at 12:15 p.m. Members of the public were able to participate by telephone, Zoom or at the Grossmont Healthcare District, located at 9001 Wakarusa Street, La Mesa, California 91942. In some cases, discussion of items may have taken place out of sequence during the meeting.

Attendees: Director Gloria Chadwick, RN, Chair
Director Michael Emerson, RDO, Member
Christian Wallis, Chief Executive Officer
Amy Abrams, Chief Community Health Officer
Tom Scaglione, Chief Administrative Officer (via Zoom)
Harman Sarky, Compliance Coordinator
Jeff Scott, General Counsel (via Zoom)

A. Call to Order: The meeting was called to order by Director Chadwick at 12:15 p.m.

B. Approval of Agenda: The agenda was approved as posted.

C. Public Comment: There was no public comment.

D. Strategic Plan Issues

1. Strategic Plan Quarterly Update

CEO Wallis and CCHO Abrams focused on five Priority Goals for their quarterly update. This included:

- Priority 1, Goal 1, Objective 1, Tactic 1: Update internal/external communications plan (currently being drafted with PR Consultant)

- Priority 1, Goal 2, Objective 1, Tactic 1: Provide a grant and/or sponsorship program for community based organizations (an info session was held on June 12 and new Submittable platform launched with Customer Relationship Management tool)
- Priority 1, Goal 2, Objective 1, Tactic 3: Lead Rural Health Coalition to provide actionable plans/programs that directly impact the rural communities (negotiated successful 1-year expansion of the Rural Health Discharge Program with Sharp hiring 3 nurses).
- Priority 1, Goal 3, Objective 2, Tactic 1: Initiate grant proposal to serve as unique and unsupported urban and rural health behavioral needs (awaiting status on Institute for Public Health’s proposal to SAMHSA)
- Priority 2, Goal 2, Objective 2, Tactic 3: Develop partnerships and processes that improve the transfer of care into and out of the hospital (new sub-group focused on residential care facilities and reducing unnecessary calls with emergency department visits)

2. Family Medicine Residency Program Update

It is still undetermined if the Song Brown grant will allow for new programs and/or expanded programs, however, the District is still moving forward with its plans to submit its draft application for review (by August 27, 2024 with the final submission being due by September 10, 2024).

3. Healthcare Workforce Pipeline Project Update

On July 22, 2024, a Healthcare Workforce Pipeline Project meeting took place to discuss Certified Nursing Assistant (CNA) weekend/after-hours continuing education workshop, and the possibility of having the Health Occupation Center develop a mobile education class with their staff member. Grossmont College also discussed their comprehensive plan for a new LVN to RN step up program.

4. Long Range Financial Plan Follow-up

The draft Long Range Financial Plan was briefly discussed. Edits from the last Board meeting have been made and it will be re-presented to the full Board, for

information only, at the August 15, 2024 meeting, with a potential recommendation in September.

E. Risk Management Issues

1. No issues to discuss.

F. Next Meeting: The next regularly scheduled meeting is on calendar for Tuesday, October 8, 2024, at 12:15 p.m.

G. Adjournment: There being no further business, the meeting adjourned at 1:25 p.m.