

**BOARD OF DIRECTORS  
Meeting Minutes  
September 21, 2023**

*The recording of this meeting can be found linked [here](#) (due to technical difficulties, the first part of the meeting was not recorded. Please fast forward to 00:20:15). These meeting minutes show the time of specific agenda items. Fast forward the recording to the item of interest to hear detailed discussion.*

The Board of Directors of Grossmont Healthcare District held a regular meeting on Thursday, September 21, 2023, at 5:00 p.m. via teleconference and in person. Members of the public were able to participate by telephone, Zoom, or at the Grossmont Healthcare District Conference Center, located at 9001 Wakarusa Street, La Mesa, California. For purposes of these minutes, the listed items are reflected in the order set forth on the posted Agenda. In some cases, discussion of items may have taken place out of sequence during the meeting. Mis-labeled items on the agenda have been corrected in these minutes.

Directors Present: Gloria Chadwick, RN, Board President  
Robert “Bob” Ayres, Board Vice President  
Virginia Hall, RN, Board Secretary  
Michael Emerson, RDO, Board Treasurer  
Randy Lenac, Board Member

Staff Present: Christian Wallis, Chief Executive Officer  
Tom Scaglione, Chief Administrative Officer  
Amy Abrams, Chief Community Health Officer  
Jeffrey Scott, General Counsel

Guests: Ryan Purdy, Sharp Grossmont Hospital (via Zoom)

**A. Call to Order**

The meeting was called to order at approximately 5:00 p.m. by President Gloria Chadwick.

B. Pledge of Allegiance

Director Michael Emerson led the pledge.

C. Approval of Agenda

**Motion was made by Director Ayres, seconded by Director Hall, and unanimously carried (5-0), to approve the agenda.**

D. Public Comment

There was none.

E. Consent Action Items

1. Meeting Minutes of August 17, 2023
2. Meeting Minutes of September 5, 2023

**Motion was made by Director Lenac, seconded by Director Ayres, and unanimously carried (5-0), to approve the meeting minutes of both August 17, 2023 and September 5, 2023.**

F. Reports/Presentations/Discussion/Possible Action Items

1. Reports

a) CEO Report – Christian Wallis

District CEO Wallis gave a report, which included the following:

- Provided an update from the most recent Grossmont Hospital Corporate board meeting including an update on AB 525 and the awards/honors that the hospital has received since the last report. Also updates from the Sharp health system on the proposed Epic electronic medical record implementation and search for a new health system CFO.
- Information on the Chamber of Commerce and Grossmont Healthcare District Fall health fair will be held at Parkway Plaza on September 23 from 11:00-3:00.
- Announced that Grossmont Healthcare District won the 2023 Association of Healthcare District of the year.

## 2. Community Grants and Sponsorships Committee – Director Emerson (9-6-23)

### a) Consideration of Grant Requests

#### Recommended for funding:

- i. Alzheimer’s San Diego: Dementia Support for GHD Residents - \$27,500 (Recommendation: \$23,000) *(FY 22-23 \$27,500)*
- ii. Celebration of Women: Conference (CWC): The Greatest Love of All Is Inside Me - \$16,903 (Recommendation: \$6,000) *(no FY 22-23 funding)*
- iii. Eric Paredes Save a Life Foundation: Screen Your Teen 2024 - \$13,200 (Recommendation: \$13,200 – Requires 4/5 vote) *(FY 22-23 \$10,000)*

Diana Li from Eric Paredes Save a Life Foundation attended the meeting via Zoom and thanked the Grossmont Healthcare District and the Board for their support and the award. With the free heart screenings for youth partnership with the District to date, almost 40k youth have been screened for free, finding over 600 kids with cardiac abnormalities.

- iv. Home Start: Specialized Behavioral Health Services for GHD Child Victims of Trauma, Abuse & Crime - \$35,000 (Recommendation: \$35,000 – Requires 4/5 vote) *(FY 22-23 \$30,000)*

Mark Lagace from Home Start attended the meeting via Zoom and thanked the Grossmont Healthcare District and the Board for their support and the award.

- v. Jewish Family Services of San Diego: Home-Delivered Meals - \$40,000 (Recommendation: \$40,000) *(FY 22-23 \$40,000)*

Adrienne White from Jewish Family Services of San Diego attended the meeting via Zoom and thanked the Grossmont Healthcare District and the Board for their support and the award.

- vi. Meals on Wheels San Diego: Senior Meal Delivery & Supportive Services in GHD - \$30,000 (Recommendation: \$30,000 – Requires 4/5 vote) *(FY 22-23 \$25,000)*

Ali Duarte, Grants Manager, with Meals on Wheels San Diego attended the meeting via Zoom and thanked the Grossmont Healthcare District and the Board for their support and the award.

- vii. Noah Homes: Noah Homes Medical Supervisor Transportation Project - \$35,000 (Recommendation: \$35,000 – Requires 4/5 vote) *(FY 22-23 \$30,000)*
- viii. Serving Seniors: East County Nutrition & Aging Services Program - \$30,000 (Recommendation: \$30,000) *(FY 22-23 \$30,000)*
- ix. The Salvation Army: Kroc Fit Kids Child Obesity Prevention and Wellness Program - \$7,000 (Recommendation: \$7,000) *(FY \$7,000)*

Andrea Sanford from The Salvation Army Kroc Center attended the meeting via Zoom and thanked the Grossmont Healthcare District and the Board for their support and the award.

- x. Survivors of Torture: (decision deferred in July): Refugee and Afghan Health Initiative - \$25,000 (Recommendation: \$25,000 – Requires 4/5 vote) *(FY 22-23 \$5,940.65; FY 20-21 \$25,000)*

Katie Case from Survivors of Torture attended the meeting via Zoom and thanked the Grossmont Healthcare District and the Board for their support and the award.

**Motion was made by Director Emerson, seconded by Director Hall, and unanimously carried (5-0) to grant:**

- **\$23,000 to Alzheimer’s San Diego: Dementia Support for GHD Residents**
- **\$6,000 to Celebration of Women: The Greatest Love of All Is Inside Me**
- **\$13,200 to Eric Paredes Save a Life Foundation: Screen Your Teen**
- **\$35,000 to Home Start: Specialized Behavioral Health Services for GHD Child Victims of Trauma, Abuse & Crime**

Laura Tancredi-Baese, CEO of Home Start, attended the meeting via Zoom and thanked the Grossmont Healthcare District and the Board for their support and the award.

- **\$40,000 to Jewish Family Service of San Diego: Home-Delivered Meals**

Adrienne White from Jewish Family Services attended the meeting via Zoom and thanked the Grossmont Healthcare District and the Board for their support and the award.

- **\$30,000 to Meals on Wheels San Diego: Senior Meal Delivery & Supportive Services in GHD**
- **\$35,000 to Noah Homes: Noah Homes Medical Supervisor Transportation Project**
- **\$30,000 to Serving Seniors: East County Nutrition & Aging Services Program**
- **\$7,000 to The Salvation Army: Kroc Fit Kids Child Obesity Prevention and Wellness Program**
- **\$25,000 to Survivors of Torture: Refugee and Afghan Health Initiative**

Katie Case from Survivors of Torture attended the meeting via Zoom and thanked the Grossmont Healthcare District and the Board for their support and the award.

*Not recommended for funding:*

- ii. None

*Deferred - the Committee deferred consideration of the following request to a subsequent meeting:*

- i. Developmental Services Continuum: Helix Home Health and Safety Accessibility Project - \$25,000 (FY 22-23 \$25,000)
- ii. San Ysidro Health: Mountain Health Community Center's Senior Nutrition Program - \$70,000 (FY 22-23 \$70,000)

- b) Consideration of Sponsorship Requests

*Recommended for funding:*

- i. East County Transitional Living Center: (decision deferred in July) - \$10,000 (Recommendation: \$2,500) (no FY 22-23 sponsorship)

Helen Zamora with East County Transitional Living Center attended the meeting via Zoom and thanked the Grossmont Healthcare District and the Board for their support and the award.

- ii. Boys & Girls Clubs of East County: 2<sup>nd</sup> Annual BGCEC Community Health Fair - \$10,000 (Recommendation: \$7,500) *(FY 22-23 \$10,000)*

Forrest Higgins from the Boys & Girls Clubs of East County attended the meeting in person and thanked the Grossmont Healthcare District and the Board for their support and the award.

- iii. San Diego Youth Services: Street Sleep SD - no amount specified (Recommendation: \$2,500) *(no FY 22-23 sponsorship)*

President Chadwick raised the point that when a request does not have a specific amount identified that it should not come to the board for consideration. This could be viewed as a gift of public funds. Staff will ensure in the future that the requesting organization will specify their request with a funding amount. President Chadwick would also like to have the Monthly Grants and Sponsorships Report included as a line item and attachment to the board meetings.

- iv. East County YMCA: Sangria in Seville Gala - \$5,000 (Recommendation: \$2,500) *(no FY 22-23 sponsorship)*
- v. Serving Seniors: Annual Sunshine Gala Fundraiser \$10,000 (Recommendation: \$3,500) *(no FY 22-23 sponsorship)*

*Deferred - the Committee deferred consideration of the following request to a subsequent meeting.*

- i. Meals on Wheels: Rio Carnival: A Samba Soiree - \$10,000 *(no FY 22-23 sponsorship; FY 22-23 grant recipient)*

**Motion was made by Director Emerson, seconded by Director Hall, and unanimously carried (5-0) to grant:**

- **\$2,500 to East County Transitional Living Center**
- **\$7,500 to Boys & Girls Clubs of East County: 2<sup>nd</sup> Annual BGCEC Community Health Fair**
- **\$2,500 to San Diego Youth Services: Street Sleep SD**
- **\$2,500 to East County YMCA: Sangria in Seville Gala**

- **\$3,500 to Serving Seniors: Annual Sunshine Gala Fundraiser**

3. Finance Committee – Director Lenac (9-13-23) *(00:30:10)*

Director Lenac reported that the Committee met on September 13, 2023. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website).

a) Presentation: Audit Update from Nigro & Nigro

CAO Scaglione gave an update regarding the audit (Nigro & Nigro was not scheduled to be in attendance). The auditors currently have our draft financial statements for review and thus far, there have been no matters for comments. Nigro & Nigro anticipates that they will have their audit for our October 2023 Finance Committee meeting, with a potential recommendation to the full Board on October 19, 2023.

4. Strategic Plan/Risk Management Committee – Director Ayres (8-29-23) *(00:31:15)*

Director Ayres reported that the Committee met on August 29, 2023. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website).

a) Presentation: Healthcare Career Pipeline Project Update

Mr. James Sly, President and CEO, of East County Economic Development Council (“ECEDC”) presented their Quarter 3 project report to the Board. The presentation included a recap on Quarters 1 and 2, and a structure action plan for Quarter 3. Four core career pathways have been identified, as well as three verticals of action. Examples of the action items were discussed. Mr. Sly answered any questions the Board had.

b) Presentation: Strategic Plan Update

CEO Wallis gave an update regarding the Family Medicine Residency program. A discussion was recently had with Germaine Consulting (consulting firm used for the original pro forma review) in order to determine if the program is viable for the District to invest. The proposal will include further research into the pro forma and the implementation plan. The Hospital reviewed a 10-year period pro forma and discussed with District staff. District staff believes there is opportunity for enhanced revenue and less expenses.

Director Ayres and CEO Wallis briefly discussed the Strategic Plan matrix and informed the Board that a history column has been added in order to keep the Board apprised of developments. There is currently an 85% completion rate as to the plan for Quarter 1 in Year 2 and 100% objectives with tactics initiated

within that. CEO Wallis went into further detail regarding Priority 1, Goal 1, Objective 1, Tactic 2 (annual community event) and Priority 2, Goal 1, Objective 1 (SGH marketing collaboration). Director Hall made a suggestion regarding the VA/Navy Clinic objective and a possible Santee Veteran's Organization (VFW) collaboration.

5. Policies & Procedures Committee - Director Ayres *(01:17:25)*

Director Ayres reported that the Committee met on August 9, 2023. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website).

Director Ayres reported that the meeting discussed the HR consulting agreement with Regional Government Services. The agreement was reviewed in detail. A number of legal ramifications were uncovered, and outside legal assistance (along with in-house counsel) was conferred with in order to better define. It was determined that the obstacles were too much to overcome, from a legal perspective, to protect the District, and thus, alternative HR solutions will be forthcoming.

a) Update to the District Bylaws

The recent minor redline changes made to the Grossmont Healthcare District's Bylaws were discussed amongst the Board. There was some concern over the term "Sharp Grossmont Hospital Corporation" vs "Grossmont Hospital Corporation." It was suggested to change the verbiage to "Grossmont Hospital Corporation, a subsidiary of Sharp Healthcare." Another suggestion by the Board was to include verbiage regarding any new appointees, effective December 1, 2024, being within the same zone as the Director (within Section VIII - GHC Board Membership).

**Motion was made by Director Lenac, seconded by Director Ayres, and unanimously carried (5-0) to accept the recent minor redline changes made to the District Bylaws with the exception of deleting "Sharp" in Section 1.5 and revising it to say "...Grossmont Hospital Corporation, a subsidiary of Sharp Healthcare."**

*The following items include written documentation. Committee reports may stand as written, unless a verbal report is requested by the Board.*

6. Facilities Committee – Director Hall (8-23-23)

7. Public Relations & Outreach Committee – Director Emerson (8-23-23)

8. Library Operations Committee – Director Chadwick (9-6-23)
9. Government, Legal & Legislative Relations Committee – Director Lenac (9-6-23)

G. Memorials *(01:30:50)*

- a) Naomi Cordero Broering, Prior Herrick Library Director (1929 - 2023)

President Chadwick shared a brief history of Ms. Broering and who she was to the District (first Library Director who worked with us for two years). Ms. Broering passed away on January 11, 2023.

H. Board Member Comments/Reports

1. Monthly Stipend Report Meetings Attended – The report includes meetings from the prior month. Board Members are invited to provide brief reports on any community meetings, conferences, or trainings attended for which a stipend was paid, or for any other meetings of significance.
2. Board and CEO Comments

Directors Lenac and Hall briefly discussed the County Needle Exchange program and recent discussions with Supervisor Anderson’s office.

I. Convene to Closed Session *(01:32:45)*

1. Conference with Legal Counsel – Liability Claim (Authority Government Code Section 54961)

Claimant: *Cari McCormick on behalf of a putative class of California Public Employees*

Agencies Claimed Against: CalPERS, Grossmont Healthcare and 1000 + Public Agencies in California

J. Information Items

1. Monthly Grant and Sponsorship Report for August 2023
2. Monthly Investment Transaction Report for August 2023
3. Monthly Financial Report for August 2023

K. Next Regularly Scheduled Meeting(s):

1. Tuesday, October 3, 2023, 5:00 p.m.
2. Thursday, October 19, 2023, 5:00 p.m.

L. Adjournment

There being no further business, **on motion duly made, seconded, and unanimously carried, the Board adjourned at approximately 6:45 p.m.**

Respectfully submitted,

ATTEST:

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Virginia Hall, RN, Board Secretary

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Gloria A. Chadwick, RN, Board President