

**BOARD OF DIRECTORS**  
**Meeting Minutes**  
**November 7, 2023**

*The recording of this meeting can be found linked [here](#). These meeting minutes show the time of specific agenda items. Fast forward the recording to the item of interest to hear detailed discussion.*

The Board of Directors of Grossmont Healthcare District held a regular meeting on Tuesday, November 7, 2023, at 5:00 p.m. via teleconference and in person. Members of the public were able to participate by telephone, Zoom, or at the Grossmont Healthcare District Conference Center, located at 9001 Wakarusa Street, La Mesa, California. For purposes of these minutes, the listed items are reflected in the order set forth on the posted Agenda. In some cases, discussion of items may have taken place out of sequence during the meeting. Mis-labeled items on the agenda have been corrected in these minutes.

Directors Present: Gloria Chadwick, RN, Board President (via Zoom)  
Robert “Bob” Ayres, Board Vice President  
Virginia Hall, RN, Board Secretary  
Michael Emerson, RDO, Board Treasurer  
Randy Lenac, Board Member

Staff Present: Christian Wallis, Chief Executive Officer  
Tom Scaglione, Chief Administrative Officer  
Amy Abrams, Chief Community Health Officer  
Jeffrey Scott, General Counsel

Guests: Scott Masin, Germane Solutions  
Jason Broad, Sharp Grossmont Hospital

**A. Call to Order**

The meeting was called to order at 5:00 p.m. by Vice President Bob Ayres. (Director Ayres is assisting President Chadwick with conducting the meeting, since she is attending telephonically.)

**B. Pledge of Allegiance**

Director Virginia Hall, RN led the pledge.

C. Approval of Agenda *(00:03:30)*

**Motion was made by Director Hall, seconded by President Chadwick, and unanimously carried (5-0), to approve the agenda.**

D. Public Comment *(00:04:10)*

There was no public comment.

E. Consent Action Items *(00:04:40)*

1. Meeting Minutes of October 19, 2023

**Motion was made by Director Hall, seconded by Director Emerson, and unanimously carried (5-0), to approve the meeting minutes of October 19, 2023.**

F. Reports/Presentations/Discussion/Possible Action Items

1. Reports *(00:5:05)*

a) CEO Report – Christian Wallis

District CEO Wallis gave a report, which included the following:

- Initial LAFCO meeting with Palomar, Tri-City, and Fallbrook recently took place in order to discuss what the MSR is going to be and how to support LAFCO.
- The Health Literacy Resource Fair and Training Day was held on October 13, 2023 and had great participation.
- The Healthy Halloween event at the Water Conservation was held on October 26, 2023 in support of healthcare workers and had a great turnout.
- On November 16, 2023 is the Hospital Association of San Diego & Imperial Counties' annual meeting.
- On November 21, 2023 is the annual Joint Grossmont Healthcare District and Grossmont Healthcare Corporation Board meeting.

- b) San Diego County Behavioral Health Update on Board and Care Facilities – Dr. Luke Bergmann

*(Due to the unexpected long duration of tonight’s Board of Supervisor meeting, Dr. Bergmann is unable to attend the District’s Board meeting and will aim to present in early 2024.)*

2. Community Grants and Sponsorships Committee – Director Emerson (10/31/23) (11/2/23) **(00:7:10)**

Director Emerson reported that the Committee met on October 31, 2023 and November 2, 2023 and that both sets of minutes will stand as his written report. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website).

- a) Grants and Sponsorships Tracking Report as of October 31, 2023

Director Emerson briefly discussed the Grants and Sponsorships Tracking Report (which shows there is roughly \$200k remaining).

- b) Consideration of Grant Requests

*Recommended for funding:*

- i. Trauma Intervention Programs of SD County: Crisis Intervention - \$20,000 (FY22-23 \$20,000) **Committee recommendation - \$20,000**

**Motion was made by Director Emerson, seconded by Director Hall, and unanimously carried (5-0) to grant \$20,000 to Trauma Intervention Programs of SD County to support its Crisis Intervention program.**

- ii. Crisis House: Camp HOPE America San Diego - \$35,000 (FY22-23 \$7,356) *\*Requires 4/5 Board approval* **Committee recommendation - \$8,000**

**Motion was made by Director Emerson, seconded by Director Hall, and unanimously carried (5-0) to grant \$8,000 to Crisis House to support its Camp HOPE America San Diego program.**

*Not recommended for funding:*

- iii. Catholic Charities Diocese of San Diego: CCDS Senior Residential Program - \$30,000 *(No prior funding)*

Deferred - the Committee deferred consideration of the following request to a subsequent meeting:

- iv. Center for Community Solutions: Trauma Informed Services for East County Survivors - \$50,000 (FY22-23 \$25,000) \*Previously deferred; Would require 4/5 Board approval

c) Consideration of Sponsorship Requests

Recommended for funding:

- i. Meals on Wheels: “Rio Carnival – A Samba Soirée” - \$10,000 (No FY22-23 sponsorship; FY22-23 grant award \$25,000) **Committee recommendation - \$5,000**

**Motion was made by Director Emerson, seconded by Director Hall, and unanimously carried (5-0) to award \$5,000 to Meals on Wheels for its “Rio Carnival – A Samba Soiree” event.**

Deferred - the Committee deferred consideration of the following request to a subsequent meeting:

- ii. East County Chamber of Commerce – 2024 Health Fair Saturdays, East County Honors Award Gala, Women in Leadership Luncheon - \$10,500 (No FY22-23 sponsorship)

d) Recommendation: Consideration to Approve St. Madeleine Sophie’s Center FY22-23 Grant Reallocation Request (\$7,186.22 remaining from \$25,000 grant)

Director Emerson stated that this reallocation request of \$7,186.22 is to be used in the next quarter with the recommendation by the Committee to be used solely for nursing support.

**Motion was made by Director Emerson, seconded by Director Hall, and unanimously carried (5-0) to approve the FY22-23 grant reallocation request of \$7,186.22, to be used next quarter and solely for nursing support.**

3. Strategic Plan/Risk Management Committee – Director Ayres (10/18/23) (00:13:10)

Attendees and discussion from the last Committee meeting are listed in the Committee minutes (which are linked from the Board agenda to the District website).

- a) Presentation: Family Medicine Residency Program Opportunity (Christian Wallis)

CEO Wallis gave the Board a development history of the program with Sharp Grossmont Hospital, as well as the potential grant opportunities that may be available, as researched by possible consultant, Germane Solutions. Scott Masin with Germane Solutions briefly discussed the CMS funding and the research of potential grant opportunities. CEO Wallis shared that currently, there is approximately a 30% deficit in primary care, and that is expected to increase to roughly 40% by 2030. Attorney Scott did not have any concerns regarding the Termination Clause within the Agreement with Germane Solutions. Any funds used for this program will be designated as a strategic grant.

- b) Recommendation: Consideration to Approve the Agreement with Germane Solutions (Work Area 1) to Investigate the Feasibility of a Family Medicine Residency Program

**Motion was made by Director Ayres, seconded by Director Emerson, and unanimously carried (5-0), to approve the Agreement with Germane Solutions (Work Area 1) to investigate the feasibility of the Family Medicine Residency Program.**

4. Finance Committee – Director Lenac (10/18/23) *(00:24:50)*

Attendees and discussion from the last Committee meeting are listed in the Committee minutes (which are linked from the Board agenda to the District website).

- a) Recommendation: Consideration to Approve and Adopt Revised Purchasing Policy (FIN-09)

Director Lenac wanted to clarify with the Policies & Procedures Committee that the General Counsel Evaluation form is being drafted, pursuant to Paragraph 9.6(B)(2) of the revised Purchasing Policy. Per Director Ayres, the Evaluation is in the process of being drafted.

**Motion was made by Director Lenac, seconded by Director Emerson, to approve and adopt the revised Purchasing Policy (FIN-09). Amended, and unanimously carried (5-0), to correct the subparagraph numbering in item 9.2.**

- b) Recommendation: Consideration to Approve and Adopt Revised Budget Policy (FIN-05)

**Motion was made by Director Lenac, seconded by Director Emerson, and unanimously carried (5-0), to approve and adopt the revised Budget Policy (FIN-05).**

5. Policies & Procedures Committee – Director Ayres (10/30/23) *(00:31:15)*

Attendees and discussion from the last Committee meeting are listed in the Committee minutes (which are linked from the Board agenda to the District website).

- a) Recommendation: Consideration to Approve “Agreement for Temporary Employment of a Retired CalPERS Annuitant”

CAO Scaglione briefly discussed the Agreement form in order for the District to hire a part-time retired CalPERS Annuitant (or other potential candidate). Attorney Scott has reviewed and approved the Agreement.

**Motion was made by Director Ayres, seconded by Director Hall, and unanimously carried (5-0), to approve the Agreement for Temporary Employment of a Retired CalPERS Annuitant.**

6. Public Relations & Outreach Committee – Director Emerson (10/30/23) *(00:35:00)*

Director Emerson reported that the Committee met on October 30, 2023 and the minutes will stand as his written report. Attendees and discussion from the last Committee meeting are listed in the Committee minutes (which are linked from the Board agenda to the District website).

- a) Presentation: Rural Health Discharge Update (Christian Wallis)

CEO Wallis presented the full Board with an update to the Rural Health Discharge Program. This included an overview, project history, process, patient status, data collection and dashboard examples, care kits and DME info, and program testimonies. Updated presentations will be given quarterly. Jason Broad with Sharp shared that this program will be discussed briefly at the upcoming joint annual Board meeting, primarily focusing on improving the emerging care in East County.

- b) Transfer of Care Collaboration Update (Christian Wallis)

CEO Wallis presented the full Board with an update regarding the Transfer of Care collaboration. This included a development overview, vision, purpose,

scope, members, objectives, measures of success, tactics, and next steps. Further details of the Nurse Triage pilot program were discussed. The Board commented on how these programs are becoming to be extremely beneficial to the local community and thanked everyone involved.

***The following items include written documentation. Committee reports may stand as written, unless a verbal report is requested by the Board.***

7. Government, Legal & Legislative Relations Committee – Director Lenac (10/18/23)

## **G. Memorials**

1. Sandy Burr (1939 – 2023)

Director Ayres and Director Emerson commented regarding Ed and Sandy Burr and their legacy. Director Ayres thanked them for their philanthropic donations and community contributions and support.

2. Erik J. Stieringer (1970 – 2023)

Director Ayres commented regarding Erik Stieringer, son of former District Director, Jim Stieringer, and gave condolences to the Stieringer family. President Chadwick shared that Erik Stieringer’s mother was also one of the District’s Board members and Erik sat on the Grossmont Hospital Corporation Board for a few years. Attorney Scott shared his memories of Mr. Stieringer, as well.

## **H. Board Member Comments/Reports**

1. Monthly Stipend Report for Meetings Attended – This report includes meetings from the prior month. Board Members are invited to provide brief reports on any community meetings, conferences, and/or trainings attended for which a stipend was paid, or for any other meetings of significance.
2. Board and CEO Comments

Director Ayres shared that roughly \$600,000 was raised for the Neuroscience Center during the November 4, 2023 Grossmont Hospital Foundation 37<sup>th</sup> Annual Gala.

## **I. Information Items**

1. 2023 Committee Assignments

**J. Next Regularly Scheduled Meeting(s):**

1. Thursday, November 16, 2023, 5:00 p.m. *(Cancelled)*
2. Tuesday, November 21, 2023, 5:00 p.m. *(Annual Joint Board Meeting with GHC)*
3. Tuesday, December 5, 2023, 5:00 p.m.
4. Thursday, December 21, 2023, 5:00 p.m. *(Cancelled)*

**K. Adjournment**

There being no further business, **on motion duly made, seconded, and unanimously carried, the Board adjourned at approximately 6:27 p.m.**

Respectfully submitted,

ATTEST:

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Virginia Hall, RN, Board Secretary

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Gloria A. Chadwick, RN, Board President