



**BOARD OF DIRECTORS
Meeting Minutes
April 18, 2024**

The recording of this meeting can be found linked [here](#). These meeting minutes show the time of specific agenda items. Fast forward the recording to the item of interest to hear detailed discussion.

The Board of Directors of Grossmont Healthcare District held a regular meeting on Thursday, April 18, at 9:00 a.m. via teleconference and in person. Members of the public were able to participate by telephone, Zoom, or at the Grossmont Healthcare District Conference Center, located at 9001 Wakarusa Street, La Mesa, California. For purposes of these minutes, the listed items are reflected in the order set forth on the posted Agenda. In some cases, discussion of items may have taken place out of sequence during the meeting. Mis-labeled items on the agenda have been corrected in these minutes.

Directors Present: Gloria Chadwick, RN, Board President
Robert “Bob” Ayres, Board Vice President
Virginia Hall, RN, Board Secretary
Michael Emerson, RDO, Board Treasurer
Randy Lenac, Board Member

Staff Present: Christian Wallis, Chief Executive Officer
Tom Scaglione, Chief Administrative Officer
Amy Abrams, Chief Community Health Officer
Jeffrey Scott, General Counsel

Guests: Scott Evans, Sharp Grossmont Hospital
Bill Dennehy, Chandler Asset Management (via Zoom)
Aaron Nail, Chandler Asset Management (via Zoom)
Bob Shull, Public Trust Advisors (via Zoom)

A. Call to Order

The meeting was called to order at 9:00 a.m. by President Gloria Chadwick.

B. Pledge of Allegiance

Director Virginia Hall, RN, led the pledge of allegiance.

C. Approval of Agenda *(00:02:35)*

Motion was made by Director Hall, seconded by Director Lenac, and unanimously carried (5-0), to approve the Board agenda.

D. Public Comment *(00:03:00)*

There was none.

E. Consent Action Items *(00:03:05)*

1. Meeting Minutes of February 15, 2024
2. Meeting Minutes of March 5, 2024

Motion was made by Director Lenac, seconded by Director Hall, and unanimously carried (5-0), to approve both Board meeting minutes dated February 15, 2024 and March 5, 2024.

F. Reports/Presentations/Discussion/Possible Action Items

1. Reports *(00:03:25)*

a) CEO Report – Christian Wallis

District CEO Wallis gave a report, which included the following:

- Rural Discharge Program collaboration group met with the San Diego Board of Supervisors on April 9, 2024 regarding status of the Program. The District is working with Jeff Collins from the County of San Diego to configure the \$125k cost, which is in alignment with the direction received from the San Diego Board of Supervisors.

Director Ayres recently attended the East County Chamber of Commerce's Dine & Dialogue event with Supervisor Anderson. Part of the discussion was regarding the Rural Health Post-Discharge Program. Supervisor Anderson had a recent positive publication about the Program, as well. The Board would like to see more press releases and District staff are researching.

- The Transfer of Care Collaboration Literacy Event was held at the District on April 16, 2024 regarding Emergency Medical Services. The next phase would be to supply this same awareness to the general public on a mobile basis.
- The East County Chamber of Commerce’s Spring Health Fair is being held Saturday, April 27, 2024 between 10am – 2pm at Grossmont Center. This event is sponsored by the District.

2. Finance Committee – Director Emerson (4/8/24) *(00:07:45)*

Director Emerson reported that the Committee met on April 8, 2024 and that the written minutes will stand as his verbal report. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website).

- a) Presentation and Joint Community Grants and Sponsorships Recommendation: Consideration to Approve Sharp Grossmont Hospital FY25-26 Intergovernmental Transfer (\$5,000,000) (Scott Evans, Senior Vice President and Market Chief Executive Officer for Sharp HealthCare Regional Hospitals)

Mr. Evans presented their Intergovernmental Transfer (“IGT”) request presentation to the full Board. The presentation primarily included the IGT potential benefits, Medi-Cal shortfall, and an ask of \$5M. CAO Scaglione spoke at the request of the Board regarding the budget availability. One million dollars of the funds are recommended by the Community Grants & Sponsorships Budget, with the remaining request considered by the Board. Director Ayres suggested the amount given be raised by \$3M to a total of \$8M. The Board has until January 2026 to amend the amount to a lower number (not higher). After summary and discussion, **motion was made by Director Emerson, later amended by Director Hall and seconded by Director Emerson, unanimously carried (5-0), to approve \$8M for Sharp Grossmont Hospital’s FY25-26 Intergovernmental Transfer.**

- b) Presentation and Recommendation: Consideration to Approve Investment Report for the Quarter Ended March 31, 2024 (Bill Dennehy, Chandler Asset Management)

Messrs. Bill Dennehy and Aaron Nail from Chandler Asset Management discussed the Investment Report for the Quarter Ended March 31, 2024. Mr. Dennehy presented the Committee with the quarter’s economic outlook and Mr. Nail shared the District’s quarterly investment portfolio. The quarter ended with an average market yield of 5.09%, with a 1.75 average modified duration.

Motion was made by Director Emerson, seconded by Director Lenac, and unanimously carried (5-0), to approve the Investment Report for the Quarter Ended March 31, 2024.

- c) Recommendation: Authorization to Participate in California CLASS Enhanced Cash Fund

The District currently holds over \$8M (over 20% in cash and investments) in the banking sector. The CLASS Enhanced Cash Fund's main purpose is to diversify liquidity in order to reduce banking exposure, which the District handles in-house. Torrey Pines Bank currently holds roughly \$8.3M; LAIF holds roughly \$6.8M. The proposal is to move \$2M out of both accounts to establish the CLASS with \$4M. Attorney Scott agrees with this proposal. Mr. Shull from Public Trust Advisors gave detailed information and answered all the Board's questions.

Motion was made by Director Emerson, seconded by Director Hall, and unanimously carried (5-0), to authorize District staff to position the Grossmont Healthcare District into the CLASS Enhancement Cash Fund.

- d) Presentation and Recommendation: Consideration to Approve Financial Report as of and for the Nine Months Ended March 31, 2024 (Tom Scaglione, Chief Administrative Officer)

CAO Scaglione presented the Board with the Financial Report as of and for the Nine Months Ended March 31, 2024. Thus far, the District is within budget for all departments and well exceeds the minimum dollar amount for reserve balances. The General Fund increased by \$3.7 million year-to-date, and the Debt Service Fund decreased by \$2.5 million. However, the District recently received April's property tax allocation of \$8.7 million so will return to a positive number in April.

Motion was made by Director Lenac, seconded by Director Hall, and unanimously carried (5-0), to approve the Financial Report as of and for the Nine Months Ended March 31, 2024.

3. Community Grants & Sponsorships Committee – Director Hall (4/2/24) (4/3/24) *(01:13:05)*

Director Hall reported that the Committee met on both April 2, 2024 and April 3, 2024 and that the written minutes will stand as his verbal report. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website).

- a) Consideration of Applications for Post-Secondary Scholarships – *The following list of applicants is for approval only and in no particular order; winners will be recognized during a subsequent Board meeting.*
- i. Advanced Practice Clinician Scholarship (5 Awards at \$15,000 each):
 - (a) Jonathan LaHuynh (The University of Arizona College of Nursing)
 - (b) Billie Lockett (Point Loma Nazarene University)
 - (c) Kimberly Paquette (Point Loma Nazarene University)
 - (d) Matilde Carassco-Thomas (San Diego State University School of Nursing)
 - (e) Yang Chen (Purdue University Global)
 - ii. Behavioral Health Scholarship (5 Awards at \$15,000 each):
 - (a) Vanessa Steele (National University JFK School of Psychology and Social Sciences)
 - (b) Jerry Davis (Walden University Education for Good)
 - (c) Jessica Parks (California State University San Marcos)
 - (d) Lina Alsaegh (San Diego State University)
 - (e) Kristina Lebedeva (California State University San Marcos)
 - iii. Richard J. Bea Nursing Scholarship (First Place Award at \$7,500 and Second Place Award at \$5,000):
 - (a) Elizabeth Terrazas (Azusa Pacific University) - \$7,500
 - (b) Gabrielle Magers (Grossmont College Nursing Program) - \$5,000
 - iv. Health Tech Careers Scholarship (5 Awards at \$5,000 each and 5 Awards at \$3,000 each):
 - (a) Kacey Clark (Respiratory Therapy: Grossmont College) - \$5,000
 - (b) Dania Elia (Cardiovascular Technology: Grossmont College) - \$5,000
 - (c) Rachael Riley (Respiratory Therapy: Grossmont College) - \$5,000

- (d) Daniel McMullen (Cardiovascular Technology: Grossmont College) - \$5,000
- (e) Victor Santos (Respiratory Therapy: Grossmont College) - \$5,000
- (f) Kherie Caliboso (Vocational Nursing: Grossmont Health Occupations Center) - \$3,000
- (g) Elizalyn Wilson (Surgical Technician: North West College San Diego) - \$3,000
- (h) Vu Nguyen (Cardiovascular Technology: Grossmont College) - \$3,000
- (i) Matthew Rascon (Orthopedic Technician: Grossmont College) - \$3,000
- (j) Karina Quilalang (Vocational Nursing: Grossmont Health Occupations Center) - \$3,000

Director Hall gave a brief introduction regarding the Post-Secondary Scholarships. After brief discussion regarding applicant eligibility, **motion was made by Director Emerson, seconded by Director Chadwick, and unanimously carried (5-0), to approve the following applicants for the Advanced Practice Clinician Scholarship of \$15,000 each (Jonathan LaHuynh, Billie Lockett, Kimberly Paquette, Matilde Carasco-Thomas, and Yang Chen).**

Motion was made by Director Hall, seconded by Director Emerson, and unanimously carried (5-0), to approve the following applicants for the Behavioral Health Scholarship of \$15,000 each (Vanessa Steele, Jerry Davis, Jessica Parks, Lina Alsaegh, and Kristina Lebedeva).

Motion was made by Director Hall, seconded by Director Emerson, and unanimously carried (5-0), to approve the following applicants for the Richard J. Bea Nursing Scholarship (Elizabeth Terrazas \$7,500 and Gabrielle Magers \$5,000). Director Chadwick gave detailed information regarding this scholarship, which primarily grants students who volunteer within the local community.

Motion was made by Director Hall, seconded by Director Chadwick, and unanimously carried (5-0), to approve the following applicants for the Health Tech Careers Scholarship (Kacey Clark \$5,000; Dania Elia \$5,000; Rachael Riley \$5,000; Daniel McMullen \$5,000; Victor Santos \$5,000; Kherie Caliboso \$3,000; Elizalyn

Wilson \$3,000; Vu Nguyen \$3,000; Matthew Rascon \$3,000, and Karina Quilalang \$3,000).

Director Hall thanked any scholarship applicant that was in attendance and shared that the award ceremony will be held on May 17, 2024 at 7:30 a.m.

- b) Recommendation: Consideration to Adopt FY24-25 Grants & Sponsorships Policy (\$2,500,000)

The FY24-25 \$2.5M Community Grants & Sponsorships Budget includes the \$1M for Sharp's Intergovernmental Transfer Request, leaving \$1.5M for remaining grants and sponsorships. Director Ayres thanked the Committee and District staff for the in-depth review of the policy. Attorney Scott suggested revising the reference of the Health & Safety Code 32139(c)(5) to California Health & Safety Code 32139(c). Attorney Scott will work with District staff to better define this reference within the Policy.

Motion was made by Director Emerson, seconded by Director Hall, and later rescinded, to approve the FY24-25 Grants & Sponsorships Policy (\$2,500,000). Due to Attorney Scott's suggestion regarding the California Health & Safety Code modification, the FY24-25 Grants & Sponsorships Policy will be revised and further draft brought to the next meeting of the Community Grants & Sponsorships Committee for consideration and discussion. There is still time to make the changes and recommend to the full Board for final approval in May so that the community education on the policy can occur in June 2024.

- c) Recommendation: Consideration to Approve Sponsorship Request of \$50,000 for Grossmont Hospital Foundation's 38th Annual Gala

Motion was made by Director Emerson, seconded by Director Lenac, and unanimously carried (5-0), to approve Grossmont Hospital Foundation's \$50,000 Sponsorship Request for its 38th Annual Gala.

2. Joint Strategic Plan/Risk Management Committee – Director Chadwick (3/27/24) (4/16/24) *(01:25:50)*

Director Chadwick reported that the Committee met on both March 27, 2024 and April 16, 2024. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website).

- a) Recommendation: Consideration of Family Practice Residency Contract Extension with Germane Solutions (\$97,500) and Statement of Commitment (Contingent on Sharp Grossmont Hospital Statement of Support)

Director Chadwick informed the Board that Scott Evans, Senior Vice President and Market Chief Executive Officer for Sharp HealthCare Regional Hospitals, has executed SGH's Statement of Support, with a few minor changes (including adding a signature block for the Chief of Staff. **Motion was made by Director Chadwick, seconded by Director Emerson, and unanimously carried (5-0), to approve the Family Practice Residency Contract Extension with Germane Solutions for \$97,500 and the Statement of Commitment with Sharp Grossmont Hospital.**

- b) Recommendation: Consideration to Approve Grossmont Healthcare District Foundation 501(c)(3)

Attorney Scott discussed the generalized defined term within the Bylaws for "healthcare workforce" that was derived from the United States Department of Health & Human Services for Strategic Plan, and should be broad enough to encompass the Board of Directors' plans for the Foundation, as well as satisfy any legal concerns. The members and officers of the Foundation referenced in the Bylaws was discussed in depth.

Motion was made by Director Emerson, seconded by Director Lenac, and unanimously carried (5-0), to approve the 501(c)(3) Grossmont Healthcare District Foundation.

- c) Strategic Plan Quarterly Update (Christian Wallis, Chief Executive Officer - For Informational Purposes Only)

CEO Wallis presented the quarterly update of the District's Strategic Plan. This included:

- Priority 1, Goal 1: Expand Health and Wellness Programming at the District Spaces and others (Impact Melanoma's Partners in Prevention Program)
- Priority 1, Goal 2: Implement a Customer Relationship Management Program to Document and Manage Contracts and Partnerships (Submittable Grants Management Software)
- Priority 1, Goal 2: Create an Advocacy Plan to Garner Support for a Navy Clinic and Collocated VA Clinic and County Veteran Resource Center that Supports the East County (recommended removing from Strategic Plan, however the Committee prefers to keep this objective on the Strategic Plan to monitor). Director Hall has some ideas for this objective and will discuss with District staff.

- Priority 2, Goal 2: Collaborate with SGH and Community Partners on Health Literacy Pertaining to Accessing Appropriate Care (Health Literacy event on April 16, 2024 “Emergency Medical Services: What You Need to Know”)
- Priority 3, Goal 2: Expand the Library Experience to Include Non-Traditional Programs and Resources (VR Headsets have been purchased – goes through a facilitated program - updated kits for hiking, bird watching, stress management). The Board would like to test the VR Headsets, if possible.

The following items include written documentation. Committee reports may stand as written, unless a verbal report is requested by the Board.

3. Government, Legal & Legislative Relations Committee – Director Hall (3/6/24)
(4/3/24)
4. Public Relations & Outreach Committee – Director Lenac (3/27/24)

G. Board Member Comments/Reports

1. Monthly Stipend Report for Meetings Attended – This report includes meetings from the prior month. Board Members are invited to provide brief reports on any community meetings, conferences, and/or trainings attended for which a stipend was paid, or for any other meetings of significance.
2. Board and CEO Comments

Director Hall recently attended Sharp’s Community Forum that discussed Artificial Intelligence (“AI”). Mr. Purdy, Sharp Grossmont Hospital, spoke briefly regarding AI use in the Hospital.

Director Hall shared that she attended the Santee Homeless Working Group recently where they discussed the Blue Envelope Program. The Program encourages a safer environment for those with autism or developmental delays during traffic stops. This Program is being used in San Diego County.

H. Information Items

1. Monthly Grant and Sponsorship Report for March 2024
2. 2024 Committee Assignments

I. **Next Regularly Scheduled Meeting(s):**

1. Tuesday, May 7, 2024, 9:00 a.m.
2. Friday, May 17, 2024, 7:30 a.m. (Special Meeting)
3. Thursday, May 23, 2024, 9:00 a.m. (Rescheduled from May 16, 2024)

J. **Adjournment**

There being no further business, **on motion duly made, seconded, and unanimously carried, the Board adjourned at 10:49 a.m.**

Respectfully submitted,

Gloria Chadwick, RN, President, Board of Directors

ATTEST:

Virginia Hall, RN, Secretary, Board of Directors