

BOARD OF DIRECTORS
Meeting Minutes
August 1, 2023

The recording of this meeting can be found linked [here](#). These meeting minutes show the time of specific agenda items. Fast forward the recording to the item of interest to hear detailed discussion.

The Board of Directors of Grossmont Healthcare District held a regular meeting on Tuesday, August 1, 2023, at 5:00 p.m. via teleconference and in person. Members of the public were able to participate by telephone, Zoom, or at the Grossmont Healthcare District Conference Center, located at 9001 Wakarusa Street, La Mesa, California. For purposes of these minutes, the listed items are reflected in the order set forth on the posted Agenda. In some cases, discussion of items may have taken place out of sequence during the meeting. Mis-labeled items on the agenda have been corrected in these minutes.

Directors Present: Gloria Chadwick, Board President
Robert “Bob” Ayres, Board Vice President
Virginia Hall, RN, Board Secretary
Michael Emerson, RDO, Board Treasurer
Randy Lenac, Board Member

Staff Present: Christian Wallis, Chief Executive Officer
Tom Scaglione, Chief Administrative Officer
Jeffrey Scott, General Counsel
Amy Abrams, Chief Community Health Officer

Guests: Ryan Purdy, Sharp Grossmont Hospital (via Zoom)
Jason Broad, Sharp Grossmont Hospital (via Zoom)
Bill Dennehy, Chandler Asset Management (via Zoom)

A. Call to Order

The meeting was called to order at 5:00 p.m. by President Gloria Chadwick.

B. Pledge of Allegiance

Director Gloria Chadwick led the pledge.

C. Approval of Agenda (00:01:00)

Motion was made by Director Hall, seconded by Director Ayres, and unanimously carried (5-0), to approve the agenda.

D. Public Comment (00:1:30)

There were none.

E. Consent Action Items (00:1:30)

1. There were None

F. Reports/Presentations/Discussion/Possible Action Items

1. Reports **(00:7:10)**

- a) Presentation: Sharp Grossmont Hospital – Quarterly Report (Scott Evans, PharmD, MHA, Senior Vice President and Market Chief Executive Officer, Sharp HealthCare Regional Hospitals) *(30 minutes with 10 minutes Q&A)*

Mr. Evans presented the quarterly report of Sharp Grossmont Hospital (SGH), which included updates to:

- 1) Recognition for High Quality Patient Care: Sharp Grossmont achieved a 5-star quality rating by CMS, highest score ever. PSI-90 composite score for safety-related adverse events post-surgical procedures, reduction in surgical-site infections after colonoscopies, reduction in stroke and pneumonia mortalities, reduction in all-cause, unplanned hospital visits, and improvement in Patient Experience.
- 2) Joint Boards Strategic Planning Session: On June 20th, the joint board of directors of the Sharp Regional Hospitals held its inaugural strategic planning session to discuss strategic priorities for continued excellence and growth for the market region.
- 1) Community Engagement: The Inaugural Grossmont Alumni Event was held on May 4 to reunite with our Sharp Grossmont retirees. On May 6, SGH held an annual Volunteer Recognition Event to recognize volunteers. On June 21, the community relations and senior resource center team, along with Dr. Brown from the Sharp Community Medical Group hosted a presentation on LGBTQIA+ care and the senior resource center services at The San Diego LGBT Community Center.
- 2) Employee Engagement: From May 8 – May 19, Sharp celebrated Nurses' and Hospital weeks to recognize the hard work the nurses and hospital teams do to provide excellent patient care at Sharp Grossmont Hospital.
- 3) Supporting Equity, Diversity, Inclusion and Belonging: Through the months of June and July, SGH proudly displayed the Juneteenth and Progressive Pride flags on our campus, in a show of solidarity with the Black and LGBTQIA+ team and community members.
- 4) Campus Planning Update: Construction on campus continues its progress, with some major milestones passed recently: a) On July 19, the front entrance loop of the hospital is closed temporarily. b) electric vehicle charging stations have been installed, c) excavation has begun on the site of the Neurosciences, d) the Behavioral Health Hospital renovations continue, focusing on the entrance, patios and healing environment
- 5) Sharp HealthCare Interim Chief Financial Officer: Doug Watson, CPA has been appointed as the interim Senior Vice President and System Chief Financial Officer for Sharp HealthCare.
- 6) Hospital Labor: On June 13, 2023, Sharp Management met with Service Employees International Union/United Healthcare Workers (SEIU-UHW) to begin negotiations for the Sharp Hospice SEIUUHW bargaining unit. On

July 10, 2023, the first joint contract negotiations meeting was held for both the Sharp Hospice and Sharp Grossmont Hospital units. Although there are two separate bargaining units for Sharp Grossmont Hospital and Sharp HospiceCare, the meeting was attended by representatives for both.

a) Board and CEO Comments

- Director Lenac asked for clarification on Medicare rural rate, has it been decided yet?
CEO Evans answered: The rules become final in August, it has not been approved yet. We will hear this month if there is a significant increase.
- Director Emmerson asked what is driving the net revenue growth, is it the cost of your labor reducing services?
CEO Evans answered: Net revenue has mostly been affected by underperforming payers. Once the medical dollars come in it will improve what we are doing. Grossmont is the holder of Neurosciences service line and once the building is completed, they will start to see an expansion in that service and definitely see growth.

G. Next Regularly Scheduled Meeting(s):

- Thursday, August 17, 2023, 5:00 p.m.
- Tuesday, September 5, 2023, 5:00 p.m.

H. Adjournment

There being no further business, **on motion duly made, seconded, and unanimously carried, the Board adjourned at 5:45 p.m.**

Respectfully submitted,

ATTEST:

Virginia Hall, RN, Board Secretary

Gloria A. Chadwick, RN, Board President