

**BOARD OF DIRECTORS  
Meeting Minutes  
November 21, 2024**

*The recording of this meeting can be found linked [here](#). These meeting minutes show the time of specific agenda items. Fast forward the recording to the item of interest to hear detailed discussion.*

The Board of Directors of Grossmont Healthcare District held a regular meeting on Thursday, November 21, 2024, at 9:00 a.m. via teleconference and in person. Members of the public were able to participate by telephone, Zoom, or in-person at the Grossmont Healthcare District Conference Center, located at 9001 Wakarusa Street, La Mesa, California 91942. For the purpose of these minutes, the listed items are reflected in the order set forth on the posted Agenda. In some cases, discussion of items may have taken place out of sequence during the meeting. Any mis-labeled items on the agenda have been corrected in these minutes.

Directors Present: Gloria A. Chadwick, RN, Board President (via Zoom)  
Robert “Bob” Ayres, Board Vice President  
Virginia Hall, RN, Board Secretary  
Michael Emerson, RDO, Board Treasurer  
Randy Lenac, Board Member

Staff Present: Christian Wallis, Chief Executive Officer  
Tom Scaglione, Chief Administrative Officer  
Amy Abrams, Chief Community Health Officer  
Jeffrey Scott, General Counsel

Guests: Ali Duarte, Meals on Wheels (via Zoom)  
Fabienne Hanks, Grossmont Hospital Foundation  
Misha Moseley, Feeding San Diego  
Sam Olsen, Boys & Girls Club of East County  
Stephanie Smith, DAP Health (via Zoom)

**A. Call to Order**

The meeting was called to order at 9:00 a.m. by Vice President, Director Ayres, in light of President Chadwick’s telepresence appearance (due to medical reasons).

B. Pledge of Allegiance

Director Emerson led the pledge.

C. Approval of Agenda

**Motion was made by Director Hall, seconded by Director Emerson, and unanimously carried (5-0), to approve the agenda.**

D. Public Comment *(00:02:00)*

There was no public comment.

E. Consent Action Items *(00:02:15)*

1. Meeting Minutes of October 17, 2024
2. Meeting Minutes of November 5, 2024

**With the minor correction of removing “Utilities” and replacing it with “Award” on the second bullet point, Page 2, (F)(1)(a), motion was made by President Chadwick, seconded by Director Emerson, and unanimously carried (5-0), to approve both meeting minutes of October 17, 2024 and November 5, 2024.**

F. Reports/Presentations/Discussion/Possible Action Items *(00:03:30)*

1. Reports

a) CEO Report – Christian Wallis

CEO Wallis shared with the Board the following:

- Today is “National Rural Health Day”
- Nurse Navigation Program was launched on October 23, 2024
- There is a Board meeting on Friday, December 6, 2024 at Noon, to swear in officers (rescheduled from December 2, 2024); the December 19, 2024 meeting has been cancelled
- CEO Wallis thanked Director Michael Emerson for his 16 years of service, as he exits his role within the District and a new Board member will take his place

2. Community Grants & Sponsorships Committee – Director Hall (10/2/24) (11/6/24)  
***(00:05:00)***

Director Hall reported that the Committee met on October 2, 2024 and the written minutes will stand as her verbal report. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website.) The Committee also met on November 6, 2024, for which Director Hall gave a verbal report. These meeting minutes will be linked on a subsequent Board agenda.

a) FY24-25 Monthly Grants and Sponsorships Tracking Report

\$455,941.51 in available funds remains for the Grants and Sponsorships budget and \$2,500 for the Sharp Grossmont Hospital Support budget, as of November 1, 2024.

b) Consideration of Grant Requests

*Recommended for funding:*

- i. IMPACT Melanoma: Sun Protection and Melanoma Prevention Education for Santee - \$118,035.53 *(no prior funding)* ***Committee Recommendation: \$19,237.35 (Sunscreen dispensers and outreach items)***
- ii. San Diego Rescue Mission: East County Homeless Outreach & Collaboration - \$25,000 *(no prior funding)* ***Committee Recommendation: \$25,000***
- iii. Desert AIDS Project Inc. dba DAP Health: Call Center Operations - \$25,000 *(no prior funding)* ***Committee Recommendation: \$16,750***
- iv. Feeding San Diego: Mobile Pantry Program - \$25,000 *(no prior funding)* ***Committee Recommendation: \$25,000***
- v. La Maestra Family Clinic: Improving Dental Health for El Cajon Residents - \$41,000 *(FY23-24 \$32,900) (Requires a 4/5 Board majority vote)* ***Committee Recommendation: \$41,000***
- vi. Developmental Services Continuum: DSC Transportation Services - \$25,000 *(FY23-24 \$25,000)* ***Committee Recommendation: \$25,000***

**Motion was made by Virginia Hall, seconded by Director Emerson, and unanimously carried (5-0), to approve the below grant awards:**

- **IMPACT Melanoma: Sun Protection and Melanoma Prevention Education for Santee - \$19,237.35 (Sunscreen dispensers and outreach items)**

- **San Diego Rescue Mission: East County Homeless Outreach & Collaboration - \$25,000**
- **Desert AIDS Project Inc. dba DAP Health: Call Center Operations - \$16,750**
- **Feeding San Diego: Mobile Pantry Program - \$25,000**
- **La Maestra Family Clinic: Improving Dental Health for El Cajon Residents - \$41,000**
- **Developmental Services Continuum: DSC Transportation Services - \$25,000**

Ali Duarte, Meals on Wheels, appeared via Zoom to express the importance of their recent grant application and the reason behind the increase in grant request amount.

Misha Moseley, Feeding San Diego, thanked the Board for the award and its support.

Stephanie Smith, DAP Health, appeared via telepresence and thanked the Board for the award and its support.

*Not recommended for funding:*

- vii. BLISS Care Foundation: BLISSFUL In Home Care - \$50,000 *(no prior funding)*

*Deferred - the Committee deferred consideration of the following request(s) to a subsequent meeting.*

- viii. Wellness Together: School-Based Therapy for Lakeside Union School District Students - \$75,000 *(no prior funding)*

c) Consideration of Sponsorship Requests

*Recommended for funding:*

- i. For Their Thoughts Foundation: Move For Their Thoughts Mile-a-Day Challenge - \$10,000 *(no prior funding)* **Committee Recommendation: \$2,500**
- ii. Boys & Girls Clubs of East County: 3rd Annual Community Health Fair - \$10,000 *(FY23-24 \$7,500)* **Committee Recommendation: \$2,500**

- iii. Grossmont Hospital Foundation: 39<sup>th</sup> Annual Gala - \$50,000 (FY23-24 \$50,000) **Committee Recommendation: \$50,000**
- iv. Grossmont Hospital Foundation: 22<sup>nd</sup> Annual Sharp HospiceCare Benefit Dinner & Regatta - \$15,000 (FY23-24 \$10,000) **Committee Recommendation: \$10,000**

**Motion was made by Director Hall, seconded by President Chadwick, and unanimously carried (5-0), to approve the below sponsorship awards:**

- **For Their Thoughts Foundation: Move For Their Thoughts Mile-a-Day Challenge - \$2,500**
- **Boys & Girls Clubs of East County: 3rd Annual Community Health Fair - \$2,500**
- **Grossmont Hospital Foundation: 39th Annual Gala - \$50,000**
- **Grossmont Hospital Foundation: 22nd Annual Sharp HospiceCare Benefit Dinner & Regatta - \$10,000**

All award attendees had the opportunity to take pictures with the Board.

Fabienne Hanks, Grossmont Hospital Foundation representative, thanked the Board for its award and continued support.

Sam Olsen, Boys & Girls Club of East County, thanked the Board for its award and support.

Not recommended for funding.

- v. American Lung Association: Champions Unite Pickleball Tournament and Celebration at The HUB San Diego - \$25,000 (FY23-24 \$20,000 grant award)

Deferred - the Committee deferred consideration of the following request(s) to a subsequent meeting.

- iv. None

### 3. Library Operations Committee – Director Lenac (10/9/24) (00:21:30)

The Committee met on October 9, 2024. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website.)

- a) Presentation: Library Operations Report (Holland Kessinger, Head Librarian)

Ms. Kessinger, Head Librarian, gave the quarterly Library Report (April – June 2024). The report consisted of updated Library service numbers, dates and number of attendees for recent marketing/outreach and programs/health education events, and updated information on the Library collection, the Mobile Outreach Library, and staffing.

Per Director Lenac, the Board will now be briefed in advance for incurred costs of any outreach programs.

The Mobile Outreach Library van has been purchased. Van wrap is being drafted, as is the inside outfitting. Internal policies are being drafted. It is expected that the Mobile Outreach Library will commence in February/March 2025.

- 4. Public Relations & Outreach Committee – Director Lenac (10/1/24) (10/23/24) *(00:31:00)*

The Committee met on October 1, 2024. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website.) The Committee also met on October 23, 2024. These meeting minutes will be linked on a subsequent Board agenda.

- a) Presentation: Programs & Outreach Update (Amy Abrams)

CCHO Abrams gave the monthly “Community Health Department Update,” which included programs, events, and outreach information for the month of October 2025. Also shared were the upcoming events through December 2025. The detailed cost report will come in January 2025.

- 5. Policies & Procedures Committee – Director Hall (10/15/24) (11/13/24)

Director Hall reported that the Committee met on October 15, 2024 and the written minutes will stand as her verbal report. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website.) The Committee also met on November 13, 2024, for which Director Hall gave a verbal report. These meeting minutes will be linked on a subsequent Board agenda.

- a) Recommendation: Consideration of the New Board Orientation Manual for New Grossmont Healthcare District Board Members

**With the five corrections listed below made, motion was made by Director Hall, seconded by Director Emerson, and unanimously carried (5-0), to**

approve the new Board Orientation Manual for New Grossmont Healthcare District Board Members.

- Page 3, Zone 1: Add “Lakeside”
- Page 5, bullet point 4: Reference “page 9”
- Page 5, bullet point 5: Reference “page 9”
- Page 5, bullet point 5: Remove “posted on website”
- Page 11, Policies & Procedures: Change sentence to read, “This committee convenes every other month...”

These changes will be made and then recirculated to the Board.

- b) Recommendation: Consideration of Medicare Premium Reimbursement Request from Holly Yarris

**Motion was made by Director Hall, seconded by Director Lenac, and carried (4-0), to approve the Medicare premium reimbursement request from Holly Yarris (wife of former Board member, Bob Yarris) from September 2023 to August 2024 (retroactively) totaling \$2,096.40. (Director Emerson abstained.)**

The Policies and Procedures Committee would like to review the relative policy for any potential changes.

6. Joint Strategic Plan/Risk Management Committee – Director Chadwick (10/24/24)

The Committee met on October 24, 2024. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website.)

- a) Strategic Plan Quarterly Update (Christian Wallis)

CEO Wallis focused on the below Priority Goals for the quarterly update to the full Board. This included:

- Priority 1, Goal 1, Objective 1, Tactic 1: Update internal/external communications plan (redraft communications plan with assistance from PR Consultant)
- Priority 2, Goal 1, Objective 2, Tactic 2: Improve community partner information flow regarding Hospital’s capabilities and services (Christian Wallis, CEO, is discussing the Neuroscience Center to local City

## Managers and ECEDC)

- Priority 2, Goal 3, Objective 1, Tactic 1: Develop and employment pipeline (stakeholder group formed; job/training/volunteer information now hung in the Library)
- Priority 3, Goal 2, Objective 1, Tactic 1: Expand Library to include non-traditional programs and resources (launched “Virtual Reality Adventures” program; began end-of-life educational series)

It was suggested by Director Lenac and other members of the Board that the Joint Strategic Plan/Risk Management Committee analyze policy regarding incoming grants to determine whether policy remains relevant. The Joint Strategic Plan/Risk Management Committee should collaborate closely with the Community Grants & Sponsorships Committee to separate strategic grants vs. regular grants.

***The following items include written documentation. Committee reports may stand as written, unless a verbal report is requested by the Board.***

7. Government, Legal & Legislative Relations Committee – Director Hall (10/2/24) (11/6/24)
8. Facilities Committee – Director Ayres (10/9/24) (10/31/24) (11/15/24)
9. Finance Committee – Director Emerson (10/9/24)

## G. Board Member Comments/Reports

1. Monthly Stipend Report for Meetings Attended – This report includes meetings from the prior month. Board Members are invited to provide brief reports on any community meetings, conferences, and/or trainings attended for which a stipend was paid, or for any other meetings of significance.
2. Board and CEO Comments

Director Ayres thanked Director Emerson on behalf of the full Board for his dedicated service and insightful leadership to improve the financial stability and health and welfare of the District.

## H. Convene to Closed Session

1. Conference with Legal Counsel Pursuant to Government Code 54957 – CEO Evaluation

I. Report After Closed Session

The Board met in closed session and discussed the CEO evaluation. The Board asked the Leadership and Evaluation Committee to discuss the evaluation with the CEO.

J. Information Items

1. Monthly Grant and Sponsorship Report for October 2024
2. Monthly Investment Transaction Report for October 2024
3. Monthly Financial Report for October 2024
4. 2024 Committee Assignments

K. Next Regularly Scheduled Meeting(s):

1. Friday, December 6, 2024, 12:00 p.m. *(Both Regular and Foundation Board Meetings – Rescheduled from Tuesday, December 3, 2024, at 9:00 a.m.)*
2. Thursday, December 19, 2024, 9:00 a.m. *(Canceled)*

L. Adjournment

There being no further business on **motion duly made, seconded, and unanimously carried, the Board adjourned at approximately 11:00 a.m.**

Respectfully submitted,

---

Gloria Chadwick, RN, President, Board of Directors

ATTEST:

---

Virginia Hall, RN, Secretary, Board of Directors