

**BOARD OF DIRECTORS
Meeting Minutes
May 1, 2023**

Recording of this meeting can be found linked [here](#). These meeting minutes show the time of specific agenda items. Fast forward the recording to the item of interest to hear detailed discussion.

The Board of Directors of Grossmont Healthcare District held a regular meeting on Monday, May 1, 2023, at 7:30 a.m. via teleconference and in person. Members of the public were able to participate by telephone, Zoom, or in-person at the Grossmont Healthcare District Conference Center, located at 9001 Wakarusa Street, La Mesa, California 91942. For purposes of these minutes, the listed items are reflected in the order set forth on the posted Agenda. In some cases, discussion of items may have taken place out of sequence during the meeting. Any mis-labeled items on the agenda have been corrected in these minutes.

Directors Present: Gloria A. Chadwick, RN, Board President
Robert “Bob” Ayres, Board Vice President
Virginia Hall, RN, Board Secretary
Michael Emerson, RDO, Board Treasurer
Randy Lenac, Board Member

Staff Present: Christian Wallis, Chief Executive Officer
Tom Scaglione, Chief Administrative Officer
Amy Abrams, Chief Community Health Officer
Jeffrey Scott, General Counsel

Guests: Scott Evans, Sharp Grossmont Hospital

A. Call to Order

The meeting was called to order at 7:30 a.m. by President Chadwick.

B. Pledge of Allegiance

President Gloria Chadwick led the pledge.

C. Approval of Agenda **(00:01:00)**

Motion was made by Director Ayres, seconded by Director Hall, and unanimously carried (5-0), to adopt the agenda.

D. Public Comment **(00:01:30)**

There was none.

E. Consent Action Items

There were none.

F. Reports/Presentations/Discussion/Possible Action Items

1. Reports

- a) Presentation: Sharp Grossmont Hospital – Quarterly Report (Scott Evans, PharmD, MHA, Senior Vice President and Market Chief Executive Officer, Sharp Healthcare Regional Hospitals) (20 minutes with 10 minutes Q&A) **(00:02:00)**

Mr. Evans presented the quarterly report of Sharp Grossmont Hospital (SGH), which included updates to: 1) Orthopedic Joint Program Re-certified by The Joint Commission (2-year recertification obtained March 31), 2) Improving the Patient Experience through National Recognition (Sharp's gold-certified hospital initial score was 159 out of 160, but expect official results in 3-5 weeks; Age-Friendly Health Systems recent surveyor visit and favorable expected result expected in 4-7 weeks), 3) Safety and Quality Recognition (SGH anticipates keeping the "A" hospital safety grade with Leapfrog; Sharp Hospice Care being recognized for 4-star quality by CMS, with SGH maintaining its 4-star rating), 4) Community Engagement (recent events include the 5th Annual Sweet Start Baby Shower Diaper Bag Drive, Healthcare Decision Day panel discussion, and disease educational seminars), 5) Employee Engagement (Random Acts of Kindness Day, Doctor's Day, Annual Easter Egg Hunt, and third virtual cooking class), 6) 39th Annual Golf Tournament (April 13th event at Singing Hills Golf Course that raised \$495k for GHF + funding match from the District for a total of \$990k), 7) Facilities (master plan updates), 8) Chief Medical Officer (Dr. Gregory Apel, MD, appointed as new Chief Medical Officer for SGH in place of Dr. Greengold), 9) Hospital Labor (SGH and Sharp Hospice Care employees recently voted in favor of a union; pending certification results from NLRB), and 10) Hospital Performance Review (pillar scorecard reviewed). Mr. Evans answered all the questions the Board had, including topics such as readmission rate percentage and Mr. Evans' new role with Sharp Healthcare Regional Hospitals. The Board thanked Mr. Evans and his team for all their hard work.

2. Community Grants and Sponsorships Committee – Director Emerson (4/27/23)
(00:26:10)

Director Emerson reported that the Committee met on April 27, 2023 and that the minutes will be posted at a later date. Attendees and discussion are listed in the Committee minutes (which will be hyperlinked from the May 19, 2023 Board agenda on the District website.)

a) Consideration of FY24-25 Intergovernmental Transfer Request by Sharp Grossmont Hospital

Mr. Evans discussed the FY24-25 Intergovernmental Transfer (IGT) presentation, which included: 1) a reflection and history of IGT (SGH expecting a shortfall greater than \$49M in FY23; overall Medi-Cal shortfall numbers), 2) the potential benefits, 3) program examples made possible by reducing the reimbursement gap (service lines providing quality care and residency programs and financial challenges for the underserved community), 4) oncology local impact (cancer incidences steadily rising; top 10 leading causes of death; cancer rates in East County and inequities in cancer care; projected population growth, cancer survival rates by health insurance type; SGH oncology services and resource constraints; pathway to accessible healthcare; early detection survival rates), and 5) impact & enhancing access funding. Sharp Grossmont Hospitals IGT ask for FY24-25 is \$3.5M with a \$3.5M match (from the federal government). President Chadwick gave a brief history of the District's IGT support to SGH (in about 20 years, the District has given approximately \$300M in support). President Chadwick also discussed Sharp's lack of promise fulfillment regarding their residency program that the District supports (\$10M) and the District's desire to renovate its own building. Each Board member had the opportunity to make additional comments and ask questions of Mr. Evans, including topics such as projected IGT costs, where the funds are deriving from on the residency program, Sharp's \$50M unreimbursed costs and Sharp's operating budget. The District is requesting a written IGT certification from Sharp to the government validating the funds are being used according to attestation requirements. Mr. Evans explained that the IGT funds are to offset the reimbursement gap that grows yearly – it is not tied to any programs; he offered to supply the District with general Medi-Cal shortfall presentations. He also explained the Medi-Cal Fee Program, disproportioned shares, and the process of the residency program. Sharp's master plan was briefly discussed. Director Emerson expressed his concerns regarding the residency program. Director Lenac would like to see the IGT rebate years and amounts reflected on the District history of IGT support chart.

Motion was made by Director Hall, seconded by Director Lenac, and carried (4-1), to grant Sharp Grossmont Hospital \$3.5M for the FY24-25 Intergovernmental Transfer. (Director Emerson was the nay vote.)

\$1M has already been budgeted for, the remaining \$2.5M will be added. Attorney Scott explained how the IGT program is unique to the District and advantageous. Mr. Evans thanked the Board for their support.

b) Rural Health Federal Grant Opportunity **(01:40:35)**

- i. Recommendation: Proceed in pursuing the federal rural health grant from Health and Human Services for \$1,200,000 for over a four-year period.

CEO Wallis gave the Board a background of the Rural Health Coalition and the Rural Health Federal Grant (\$1.2M over a 4-year period). The Grant is highly competitive and is only awarded to ten organizations nationwide. Over the past several weeks, the District has been researching whether there is value in pursuing and feels there is a strong chance. Grant concept would be telemedicine sites across the local rural areas with a focus on tracking cardiovascular disease. San Ysidro Health would be a group participant with the District. The first year of the 4-year Grant would be a planning year and the District would need to hire a part time Project Coordinator to handle. The Project Coordinator salary would come from the \$1.2M Grant. The only fees the District would budget for is its Grant Writer, which currently charges \$125 per hour. Director Lenac would like more information on where exactly each telemedicine site would be located. Attorney Scott explained the nonissue relative to District zones and servicing areas outside of the District map. It was suggested by Director Lenac to create a resolution justifying the Grant and authorizing CEO Wallis to participate in. The due date for the Grant is May 26, 2023.

Motion was made by Director Hall, seconded by Director Chadwick, and unanimously carried (5-0), to proceed in pursuing the Rural Health Federal Grant opportunity.

3. Board and CEO Comments

There were none.

G. Next Regularly Scheduled Meeting(s):

1. Friday, May 19, 2023, 7:30 a.m.
2. Monday, June 5, 2023, 7:30 a.m.

H. Adjournment

There being no further business, **on motion duly made, seconded, and unanimously carried, the Board adjourned at 9:27 a.m.**

Respectfully submitted,

ATTEST:

Virginia Hall, RN, Board Secretary

Gloria A. Chadwick, RN, Board President