

BOARD OF DIRECTORS
Meeting Minutes
March 5, 2024

Recording of this meeting can be found linked [here](#). These meeting minutes show the time of specific agenda items. Fast forward the recording to the item of interest to hear detailed discussion.

The Board of Directors of Grossmont Healthcare District held a regular meeting on Tuesday, March 5, 2024, at 9:00 a.m. via teleconference and in person. Members of the public were able to participate by telephone, Zoom, or in-person at the Grossmont Healthcare District Conference Center, located at 9001 Wakarusa Street, La Mesa, California 91942. For the purpose of these minutes, the listed items are reflected in the order set forth on the posted Agenda. In some cases, discussion of items may have taken place out of sequence during the meeting. Any mis-labeled items on the agenda have been corrected in these minutes.

Directors Present: Gloria A. Chadwick, RN, Board President (via Zoom)
 Robert “Bob” Ayres, Board Vice President
 Virginia Hall, RN, Board Secretary
 Michael Emerson, RDO, Board Treasurer
 Randy Lenac, Board Member

Staff Present: Christian Wallis, Chief Executive Officer
 Tom Scaglione, Chief Administrative Officer
 Amy Abrams, Chief Community Health Officer
 Jeffrey Scott, General Counsel

Guests: Paul Durr, Sharp Community Medical Group (via Zoom)
 Julie Dill, Germane Solutions (via Zoom)
 Sam Curran, Germane Solutions (via Zoom)
 Nancy Greengold, MD, Former Sharp Physician (via Zoom)

A. Call to Order

The meeting was called to order at 9:00 a.m. by Interim President, Director Ayres. President Chadwick is attending via Zoom, due to a health-related matter.

Motion was made by Director Lenac, seconded by Director Ayres, and carried (3-1-0), to allow Director Chadwick’s participation via Zoom during the Board meeting, due to health reasons. (Director Emerson abstained and Director Chadwick was absent at the time of motion.)

B. Pledge of Allegiance

Director Robert “Bob” Ayres led the pledge.

C. Approval of Agenda (00:03:35)

Motion was made by Director Hall, seconded by Director Emerson, and carried (4-0), to adopt the agenda. (Director Chadwick was absent at the time of motion.)

D. Public Comment

E. Consent Action Items

F. Reports/Presentations/Discussion/Possible Action Items (00:06:15)

1. Reports

- a) Presentation: Family Medicine Residency Program Presentation (Christian Wallis, Grossmont Healthcare District Chief Executive Officer, and Germane Solutions)

Germane Solutions presented the full Board with an informational only presentation regarding the Sharp Family Medicine Residency Program. The Family Residency Program would support Sharp Grossmont Hospital’s ability to train physicians, in order to assist with the current physician deficit in East County. Germane Solutions was hired by the District to assist with an analysis of Sharp Grossmont Hospital and to explore the Program. The analysis provided financial impacts of the Program, the Hospital’s medical staff membership, clinical volumes, and any limitations to the Program’s development. Grant funding opportunities and scenarios were discussed, as well as “offramps” that would allow the District or Hospital to abandon the concept at certain points. The three various Program support scenarios were discussed in detail. The District is leaning towards Scenario Three. Per Attorney Scott, the District flow of funds would need to be dispersed to a 501(c)(3) sponsoring institution (GHC would qualify). Next steps would be to obtain full approval from the pertinent Sharp staff members (in writing) and for the Hospital to regain its initial accreditation as a sponsoring institution. The Residency start date is planned for July 1, 2027. All Board questions were answered by Nancy Greengold, MD, Paul Durr, CEO Wallis, Germane Solutions.

Motion was made by Director Hall, seconded by Director Lenac, (and later amended with a second by Director Emerson) to approve the support of moving forward with the Family Medicine Residence Program with Sharp Hospital Corporation approval. Amended, and unanimously carried (5-0), to approve the support of the Family Medicine Residency Program.

- b) Workshop: Healthcare Workforce Pipeline – Action Plan Prioritization
(Christian Wallis, Grossmont Healthcare District Chief Executive Officer)

Each Board member was to conduct a survey on the top nine Action Items they would like to see placed focus on. However, after reviewing the process in which this took place, the Board decided to return this to the Joint Strategic Plan/Risk Management Committee and conduct the Board Workshop on a different date.

- c) Board and CEO Comments *(01:21:00)*

There were none.

G. Next Regularly Scheduled Meeting(s):

1. Thursday, March 21, 2024, 9:00 a.m.
2. Tuesday, April 2, 2024, 9:00 a.m.

H. Adjournment

There being no further business on motion duly made, seconded, and unanimously carried, the Board adjourned at 10:18 a.m.

Respectfully submitted,

Gloria Chadwick, RN, President, Board of Directors

ATTEST:

Virginia Hall, RN, Secretary, Board of Directors