

**BOARD OF DIRECTORS
Meeting Minutes
February 6, 2024**

Recording of this meeting can be found linked [here](#). These meeting minutes show the time of specific agenda items. Fast forward the recording to the item of interest to hear detailed discussion.

The Board of Directors of Grossmont Healthcare District held a regular meeting on Tuesday, February 6, 2024, at 9:00 a.m. via teleconference and in person. Members of the public were able to participate by telephone, Zoom, or in-person at the Grossmont Healthcare District Conference Center, located at 9001 Wakarusa Street, La Mesa, California 91942. For the purpose of these minutes, the listed items are reflected in the order set forth on the posted Agenda. In some cases, discussion of items may have taken place out of sequence during the meeting. Any mis-labeled items on the agenda have been corrected in these minutes.

Directors Present: Gloria A. Chadwick, RN, Board President
Robert “Bob” Ayres, Board Vice President
Virginia Hall, RN, Board Secretary
Michael Emerson, RDO, Board Treasurer
Randy Lenac, Board Member

Staff Present: Christian Wallis, Chief Executive Officer
Tom Scaglione, Chief Administrative Officer
Amy Abrams, Chief Community Health Officer
Jeffrey Scott, General Counsel

Guests: Jason Broad, Sharp Grossmont Hospital (via Zoom)

A. Call to Order

The meeting was called to order at 9:00 a.m. by President Chadwick.

B. Pledge of Allegiance

Director Virginia Hall, RN, led the pledge.

C. Approval of Agenda *(00:03:00)*

Motion was made by Director Hall, seconded by Director Ayres, and unanimously carried (5-0), to adopt the agenda.

D. Public Comment

There were none.

E. Consent Action Items

There were none.

F. Reports/Presentations/Discussion/Possible Action Items *(00:03:40)*

1. Reports

- a) Presentation: Sharp Grossmont Hospital – Quarterly Report (Scott Evans, PharmD, MHA, Senior Vice President and Market Chief Executive Officer, Sharp HealthCare Regional Hospitals) *(20 minutes with 10 minutes Q&A)*

Jason Broad, Vice President of Performance, presented the Board with Sharp Grossmont Hospital’s Quarterly Report. The presentation included information on:

- L. Gross Spirit of Caring Award Recipients
 - o Debra Bettis, ALS Nurse, NICU
 - o Ghislain Labonte, Advanced Care Planning Chaplain, Sharp HospiceCare
- Holidays with the Sharp Grossmont Hospital team
 - o Annual Holiday Meal Distribution
 - o Meet and Greet with Santa for team members’ children, grandchildren, including a low-sensory experience for children who need a calmer environment
 - o 37th Annual Santa’s Korner Drive
- Transition to EPIC Electronic Health Record System
 - o Sharp team currently attending training in preparation for a March 1, 2024 live transition to Epic EHR, which advances Sharp with their medical record system, patient portals, and “live” tablets

- Neuroscience Update
 - Construction on the Neuroscience Center continues with the hiring of Megan Kennelly DNP, MBA, AGACNP-BC, RN, as the manager for the neuroscience service line
 - A 2-pronged study is being conducted on capacity utilization in the hospital and outpatient clinic optimization
 - Neuroscience building to be topped out on February 20, 2024. Mr. Broad is not aware of any rain delays, per Board’s inquiry. Hardhats will be provided by Sharp, if mandated.
 - Neuroscience Center expected to open in October 2024 with two-phases (PCU and Rehab) and in early 2025 (Neuro-ICU)
- Annual Point-in-Time Count for Unhoused San Diegans
 - The annual San Diego Point-in-Time Count event, hosted by the County of San Diego, was held on January 25, 2024 to survey individuals currently experiencing homelessness. Sharp Grossmont Hospital team members and volunteers participated. Sharp uses these results to assist with their own Community Health Needs Assessment.
- Community Engagement for Cardiovascular Health
 - Multiple community engagement events will be held this month as part of its Community Pillar goals in conjunction with American Heart Month
 - Thus far, Sharp has raised near 8,000 meals for the community via food drives
 - In partnership with LiveWell San Diego and American Heart Association, blood pressure screenings will be held throughout the month
 - Beginning in April 2024, Sharp Grossmont Hospital will be partnering with the District for a “Walk with the Doc” Program
- Hospital Labor Update
 - Bargaining sessions with SEIU and UHW continue; 11 have taken place, with the most recent session happening on January 19, 2024
- Hospital Performance Review
 - The work within the seven pillars was discussed and their rate of success for the past quarter. Out of 13 items, 9 were listed as “favorable outcomes - equivalent to a 3 or 4 in Sharp Report Card standards.” Three (nutritious meals, composite top box score, and

all-cause readmission rate) were listed as “near average/median expected outcome – equivalent to a 1 or 2 in Sharp Report Card standards.” One (blood pressure screens) was listed as “unfavorable outcome to target - equivalent to 0 in Sharp Report Card standards.”

- Our Board discussed the mailed Patient Satisfaction Surveys, how often they are updated, and the potential for delivering them earlier. Approximately 25% of the surveys are returned.
- Board inquired as to the treatment of the unhoused. Mr. Broad shared that Sharp takes steps as part of its ongoing mission to ensure safe discharges and they create support programs.

b) Board and CEO Comments *(00:40:25)*

There were none.

G. Next Regularly Scheduled Meeting(s):

1. Thursday, February 15, 2024, 9:00 a.m.
2. Tuesday, March 5, 2024, 9:00 a.m.

H. Adjournment

There being no further business on motion duly made, seconded, and unanimously carried, the Board adjourned at 9:43 a.m.

Respectfully submitted,

Gloria Chadwick, RN, President, Board of Directors

ATTEST:

Virginia Hall, RN, Secretary, Board of Directors