

BOARD OF DIRECTORS
Meeting Minutes
October 1, 2024

Recording of this meeting can be found linked [here](#). These meeting minutes show the time of specific agenda items. Fast forward the recording to the item of interest to hear detailed discussion.

The Board of Directors of Grossmont Healthcare District held a regular meeting on Tuesday, October 1, 2024, at 9:00 a.m., via teleconference and in person. Members of the public were able to participate by telephone, Zoom, or in-person at the Grossmont Healthcare District Conference Center, located at 9001 Wakarusa Street, La Mesa, California 91942. For the purpose of these minutes, the listed items are reflected in the order set forth on the posted Agenda. In some cases, discussion of items may have taken place out of sequence during the meeting. Any mis-labeled items on the agenda have been corrected in these minutes.

Directors Present: Gloria A. Chadwick, RN, Board President
 Robert “Bob” Ayres, Board Vice President
 Virginia Hall, RN, Board Secretary
 Michael Emerson, RDO, Board Treasurer
 Randy Lenac, Board Member

Staff Present: Christian Wallis, Chief Executive Officer
 Tom Scaglione, Chief Administrative Officer
 Amy Abrams, Chief Community Health Officer
 Jeffrey Scott, General Counsel
 Caitlyn Shaffer, Mobile Library Assistant

Guests: Adam Wilson, LAFCO
 Joelle Burila, LAFCO
 Hollis Gentry, Sharp HealthCare
 Melanie Marin, Sharp HealthCare
 Sheri Kwok, Sharp HealthCare

A. Call to Order

The meeting was called to order at 9:00 a.m. by President Chadwick.

B. Pledge of Allegiance *(00:02:00)*

Ms. Randi Baker, Executive Assistant and Office Manager, led the pledge.

C. Approval of Agenda *(00:02:20)*

Motion was made by Director Hall, seconded by Director Ayres, and unanimously carried (5-0), to adopt the agenda.

D. Public Comment

There were none.

E. Consent Action Items

There were none.

F. Reports/Presentations/Discussion/Possible Action Items

CEO Wallis informed the Board of the video presence that appeared at the Board meeting. It is due to CEO Wallis being nominated and winning the CalPERS “Spotlight on Excellence” Award. The Award will be given the week of October 28, 2024 at the CalPERS educational forum. CEO Wallis thanked District staff for nominating him and the Board congratulated him for the win.

1. Reports

- a) Presentation: Local Agency Formation Commission (LAFCO): Municipal Service Review (MSR) Update – Adam Wilson, LAFCO Consultant *(20 minutes with 10 minutes Q&A) (00:04:35)*

CEO Wallis introduced Mr. Wilson, LAFCO Consultant, who is presenting the Board with an update regarding the Municipal Service Review (MSR) process and status.

Mr. Wilson introduced his colleague, Joelle Burila, Project Analyst with LAFCO. The last updated LAFCO gave discussed the general process and timeline of the MSR. Mr. Wilson gave gratitude to the Board, CEO Wallis, and District staff for offering to partner with the MSR process and for their early engagement and continued communication. Since the last update, the following has taken place:

- Their Commission adopted the latest work plan and designated this project as one of two high priority projects.

- Due to the healthcare scene changing rapidly, especially in North County, the importance of reevaluating the MSR becomes necessary.
- After evaluation, LAFCO decided to split the MSR project into two phases:
 - Phase 1: reviews the challenges, themes, and takeaways to determine how key performance metrics, core services, and fundamental issues are affected
 - Phase 2: further researches the results from Phase 1

Recently, LAFCO has engaged a nationwide healthcare consulting firm based out of Nashville. Initial meetings have taken place in order for the consultant to start their analysis. Site visits with the District will be scheduled with the firm in order to assist with the outlining of their scope of work. Completion is expected to happen by December 31, 2024.

Mr. Wilson has informally requested that the CEO of Sharp partake in this process, as well as any other District Board members who may be interested. (CEO of Sharp HealthCare or CEO of Sharp Grossmont Hospital yet to be determined.)

Mr. Wilson highlighted some general themes, pursuant to his personal observations:

- Financial Status
- Governance/Structural Model
- Access to Care
- Short and Long Term Outlooks of Each District

Themes noted solely for Grossmont Healthcare District:

- Healthcare District Boundaries
- Wall Time/Impacts of Hospital Wait Times

The four Healthcare Districts LAFCO is reviewing are: Grossmont Healthcare District, Tri-City, Palomar, and Fallbrook. LAFCO will initiate their first Grossmont Healthcare District MSR draft sometime in late winter or early spring 2025.

The Board asked all questions they had and thanked Mr. Wilson for his presentation.

- b) Presentation: Sharp Grossmont Hospital: Neuroscience Project Update – Hollis Gentry, Sharp HealthCare Vice President of Facilities Management and Development *(20 minutes with 10 minutes Q&A) (00:18:15)*

Mr. Gentry, Sharp HealthCare Vice President of Facilities Management and Development, Melanie Marin, Senior Project Manager, and Sheri Kwok, presented the Board with a Neuroscience Project update. The presentation included a Project background, current status, Project photos, and Project timeline. Layton Construction is the contractor on the Project. The Neuroscience building will provide patients with advanced neurosurgical, neurological, and comprehensive spine care. It will include 16 ICU beds, 16 PCU beds, 18 acute rehabilitation beds and a rehabilitation gym for a total of 50 beds, adding 20 net new beds to the campus. The Project is expected to be completed by May 2025. Sharp is tracking to be on budget, with minimal contingency used.

The Board asked all questions they had and thanked the Sharp team for their hard work and partnership.

2. Board and CEO Comments

CEO Wallis introduced Caitlyn Shaffer, former temporary Library Assistant turned Mobile Library Assistant, to the Board.

CEO Wallis gave a brief summary on the recent ACHD Conference he attended, which took place the week of September 23, 2024.

G. Next Regularly Scheduled Meeting(s):

1. Thursday, October 17, 2024, 9:00 a.m.
2. Tuesday, November 5, 2024, 9:00 a.m.

H. Adjournment

There being no further business on **motion duly made, seconded, and unanimously carried, the Board adjourned at 9:40 a.m.**

Respectfully submitted,

Gloria Chadwick, RN, President, Board of Directors

ATTEST:

Virginia Hall, RN, Secretary, Board of Directors