

**BOARD OF DIRECTORS
Meeting Minutes
May 6, 2025**

Recording of this meeting can be found linked [here](#). These meeting minutes show the time of specific agenda items. Fast forward the recording to the item of interest to hear detailed discussion.

The Board of Directors of Grossmont Healthcare District held a regular meeting on Tuesday, May 6, 2025, at 9:00 a.m., via teleconference and in person. Members of the public were able to participate by telephone, Zoom, or in-person at the Grossmont Healthcare District Conference Center, located at 9001 Wakarusa Street, La Mesa, California 91942. For the purpose of these minutes, the listed items are reflected in the order set forth on the posted Agenda. In some cases, discussion of items may have taken place out of sequence during the meeting. Any mis-labeled items on the agenda have been corrected in these minutes.

Directors Present: Robert “Bob” Ayres, Board President
 Randy Lenac, Board Vice President
 Virginia Hall, RN, Board Secretary
 Gloria A. Chadwick, RN, Board Treasurer
 Nadia Farjood, Board Member

Staff Present: Aaron Byzak, Interim Chief Executive Officer
 Tom Scaglione, Chief Administrative Officer
 Amy Abrams, Chief Community Health Officer
 Jeffrey Scott, General Counsel

Guests Present: Scott Evans, Sharp Grossmont Hospital (via Zoom)
 Jason Broad, Sharp Grossmont Hospital (via Zoom)
 Ryan Purdy, Sharp Grossmont Hospital (via Zoom)

A. Call to Order

The meeting was called to order at 9:00 a.m. by President Ayres.

B. Pledge of Allegiance

The pledge of allegiance was led by Director Hall.

C. Approval of Agenda *(00:03:19)*

Motion was made by Director Chadwick, seconded by Director Hall, and unanimously carried (5-0), to adopt the agenda.

Director Farjood gave her standing objection to Board meetings that are scheduled during workday hours. She expressed her ongoing concern regarding shifting the meeting start time to 6:00 p.m. in order to better accommodate public attendance, as requested by local constituents over the past few months.

D. Public Comment *(00:04:55)*

There was no public comment.

E. Consent Action Items

There were none.

F. Reports/Presentations/Discussion/Possible Action Items

1. Reports

- a) Presentation: Sharp Grossmont Hospital – Quarterly Report (Scott Evans, PharmD, MHA, Chief Strategy Officer and Market Chief Executive Officer, Sharp HealthCare) *(20 minutes with 10 minutes Q&A) (00:05:20)*

Scott Evans, Sharp HealthCare’s Chief Strategy Officer and Market Chief Executive Officer, presented the Board with Sharp Grossmont Hospital’s (SGH) Quarterly Report. The presentation included information on:

- Neuroscience Hospital Licensing and Opening Events
 - o Sharp’s Hospital for Neuroscience has officially opened, leading to a less impacted Emergency Department. Various community and donor opening events were held the week of March 24, 2025.
- Sharp Grossmont Hospital Excellence
 - o The Sharp Grossmont Plaza Surgery Center has been officially certified as a Center of Excellence in Surgical Safety: Smoke Evacuation by the Association of periOperative Registered Nurses.
 - o SGH recently completed its recertification for the Joint Replacement hip and Knee Program with no opportunities for improvement noted.
 - o SGH recently achieved its 8th consecutive Leapfrog “A” Hospital Safety Grade and is the only Sharp Hospital being able to do so.

- Celebrating 50th MR-Guided Focused Ultrasound Patient
 - o Patient Benjamin Ludwig was recently successfully treated for essential tremor by using Sharp's MR-guided focused ultrasound technology.
- Promoting Heart, Brain, and Mental Health
 - o In February, SGH joined the American Heart Association during its Love Your Heart Campaign.
 - o In April, SGH joined the Parkinsons Association of San Diego for its Step-by-Step Walk.
 - o In April, SGH joined NAMI (National Alliance of Mental Illness) for its NAMIWalk.
- Celebrating with the Community
 - o In April, Sharp conducted an Easter egg hunt on its Briar Patch campus for the local community, which also included a sensory-friendly option.
 - o In April, SGH employees participated in its annual Sweet Start Baby Shower Diaper Bag Drive, giving donated newborn essentials for families in need.
- 41st Annual Grossmont Hospital Foundation (GHF) Golf Tournament
 - o GHF raised more than \$509k during its 41st annual Golf Tournament in April.
- Disaster and Emergency Preparedness
 - o SGH participated in a county-wide disaster drill in April, which included water interruption test emergency procedures, and set up an Incident Command Center to simulate disaster drills.
- North County Strategy
 - o Sharp currently has four regional hospitals and briefly discussed its pursuit in trying to obtain a hospital within the North County region. Sharp has recently reengaged Tri-City Healthcare District in its discussions.
- SGH New Executives
 - o SGH's new Chief Nursing Officer (CNO) is Marguerite Paradis, who was promoted from the Assistant CNO and Neurosciences Director/Interim Vice President of Ortho/Neuro Services.
 - o Greg Blank, PharmD, MBA, replaces Anthony D'Amico as the Chief Operating Officer, and begins May 12, 2025. Mr. Blank formerly

served as the Chief Administrative Officer for the Sharp Metropolitan Medical Campus. Mr. D’Amico recently retired.

- Andrew Toth replaces Daniel Kindron as SGH’s new Chief Financial Officer and begins May 26, 2025. Mr. Toth formerly served as the Director of Finance for the Sharp Metropolitan Medical Campus. Mr. Kindron was recently promoted to Chief Business Development Officer.
- Nurses Week
 - Mr. Evans thanked their dedicated nurses, as the American Nurses Association recognizes this week as Nurses Week. He also thanked Board member registered nurses, Director Hall and Director Chadwick, for their service.
- Hospital Performance Review
 - The work within the seven pillars was discussed and their rate of success for the past quarter. Out of 12 items:
 - Five (hospital acquired infections, net revenue, employee injury, physician satisfaction, and employee retention) were listed as “favorable outcomes - equivalent to a 3 or 4 in Sharp Report Card standards.”
 - Five (in hospital mortality, patient satisfaction, employee engagement, cost per unit of service, and 7-day readmission rate) were listed as “near average/median expected outcome – equivalent to a 1 or 2 in Sharp Report Card standards.”
 - One (EBITDA from Ops Margin) was listed as “unfavorable outcome to target - equivalent to 0 in Sharp Report Card standards.”
 - 332 patients were screened for cancer.

Mr. Evans answered all questions the Board had, including obtaining a fire safety damper contact within Sharp, a potential HealthCare Towne partnership, the most common readmission health concerns, and Rural Health Discharge Program readmission rates (lowered by 10%).

The Board congratulated Sharp for all their recent accomplishments.

2. Finance Committee – Director Ayres (4/15/25) (4/22/25) *(00:44:38)*

The Committee met on April 15, 2025 and April 22, 2025. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website.)

a) Recommended FY25-26 Budget (For Information Only)

Director Lenac explained that the recommended FY25-26 Budget is being given to each Director “for information only” and will be discussed in detail during the next Board meeting, on May 22, 2025. He shared that the strategic grants listed within the Budget are mere placeholders and must be brought to the Board for approval before proceeding. Director Farjood has questions regarding some of the recent Committee meeting discussions, including Moody’s Ratings and reserve levels, bond issuances, and Sharp’s Masterplan. The Intergovernmental Transfer process was discussed.

3. Board and Interim CEO Comments *(00:58:44)*

Interim CEO Byzak shared information regarding the successful April 29, 2025 event held at the District entitled “East County Health: A Community Conversation” and commended the Board for their attendance and District staff for their hard work. A summary report of the event will soon be drafted.

Director Farjood thanked the Board for their leadership in supporting the Rural Health Discharge Program. She also congratulated all nurses in recognition of Nurses Week.

G. Next Regularly Scheduled Meetings

1. Thursday, May 22, 2025, 7:30 a.m. *(Rescheduled from May 15, 2025 at 9:00 a.m.)*
2. Tuesday, June 3, 2025, 9:00 a.m.

H. Adjournment

There being no further business on **motion duly made, seconded, and unanimously carried, the Board adjourned at 10:00 a.m.**

Respectfully submitted,

Robert “Bob” Ayres, President, Board of Directors

ATTEST:

Virginia Hall, RN, Secretary, Board of Directors