



**BOARD OF DIRECTORS  
Meeting Minutes  
March 21, 2024**

*The recording of this meeting can be found linked [here](#). These meeting minutes show the time of specific agenda items. Fast forward the recording to the item of interest to hear detailed discussion.*

The Board of Directors of Grossmont Healthcare District held a regular meeting on Thursday, March 21, at 9:00 a.m. via teleconference and in person. Members of the public were able to participate by telephone, Zoom, or at the Grossmont Healthcare District Conference Center, located at 9001 Wakarusa Street, La Mesa, California. For purposes of these minutes, the listed items are reflected in the order set forth on the posted Agenda. In some cases, discussion of items may have taken place out of sequence during the meeting. Mis-labeled items on the agenda have been corrected in these minutes.

Directors Present: Gloria Chadwick, RN, Board President  
Robert “Bob” Ayres, Board Vice President  
Virginia Hall, RN, Board Secretary  
Michael Emerson, RDO, Board Treasurer  
Randy Lenac, Board Member

Staff Present: Christian Wallis, Chief Executive Officer  
Amy Abrams, Chief Community Health Officer  
Holland Kessinger, Head Librarian  
Jeffrey Scott, General Counsel

Guests: Rose Turner, Sharp Grossmont Hospital (via Zoom)  
Jason Broad, Sharp Grossmont Hospital (via Zoom)  
Jeff Collins, San Diego County EMS (via Zoom)  
Chief Koch, Heartland Fire  
Chief Matsushita, Santee Fire

**A. Call to Order**

The meeting was called to order at 9:00 a.m. by President Gloria Chadwick.

B. Pledge of Allegiance

Director Michael Emerson, RDO led the pledge of allegiance.

C. Approval of Agenda *(00:01:00)*

**Motion was made by Director Hall, seconded by Director Ayres, and unanimously carried (5-0), to approve the Board agenda.**

D. Public Comment *(00:02:00)*

There was none.

E. Consent Action Items *(00:02:10)*

1. Meeting Minutes of February 15, 2024
2. Meeting Minutes of March 5, 2024

**Motion was made by Director Hall, seconded by Director Ayres, and unanimously carried (5-0), to approve both Board meeting minutes dated February 15, 2024 and March 5, 2024, with the following changes made to the February 15, 2024 minutes:**

- **Item E: Director Lenac made the motion with Director Hall being the second**
- **Item F(5)(a): Director Hall made the motion with Director Lenac being the second**

F. Reports/Presentations/Discussion/Possible Action Items

1. Reports *(00:03:10)*

a) CEO Report – Christian Wallis

District CEO Wallis gave a report, which included the following:

- CEO Wallis attended ACHD Legislative Days in Sacramento on March 12 and 13, 2024.
- Elly Maienschein and Tim Madden will be attending the April 2, 2024 meeting to give a legislative update.
- The District’s Health Literacy Day entitled “Emergency Medical Services: What You Need to Know,” is taking place on April 16, 2024, is open to

the public, and will be streamed on Facebook live. This literacy event is part of the Transfer of Care Collaborative .

- The District’s Public Hearing regarding the Board of Directors’ Stipend Increase of 5% is scheduled to take place on April 18, 2024 (unless otherwise determined).

2. Joint Strategic Plan/Risk Management Committee – Director Chadwick (2/28/24)  
*(00:06:00)*

Director Chadwick reported that the Committee met on February 28, 2024. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website).

- a) Recommendation: Consideration to Approve the Transfer of Care Collaboration Request for a Nurse Triage Pilot Program Expansion (\$100,000)

CEO Wallis briefly updated the public and the Board regarding the Nurse Triage Pilot Program and answered the questions the Board had.

**Motion was made by Director Lenac, seconded by Director Emerson, and unanimously carried (5-0), to approve the Transfer of Care Collaboration Nurse Triage Pilot Program expansion for \$100,000.**

Chief Matsushita from Santee Fire and Chief Bent Koch from Heartland Fire spoke regarding the Nurse Triage Pilot Program. This is the first pilot program of this kind in California. Chief Matsushita thanked CEO Wallis for his leadership and guidance within the Program. The estimated cost of the additional pilot year is \$300k and will be evenly split amongst the three parties (fire departments, Sharp Grossmont Hospital, and the District). The Board would like to see data collection.

- b) Recommendation: Consideration to Approve the Continuation of the Rural Health Discharge Program for One Year (\$150,000)

CEO Wallis answered all questions the Board had and explained additional details regarding the Rural Health Discharge Program. The participating Sharp entities were discussed. Rose Turner, the Case Manager at Sharp Grossmont Hospital, gave detailed information on the Rural Health Discharge Program. Jason Broad, Sharp Grossmont Hospital’s Vice President of Performance, stated that Sharp is 100% supportive of this Program and will participate as needed. Jeff Collins from San Diego County EMS, spoke regarding the success of the Program.

**Motion was made by Director Lenac, seconded by Director Emerson, and unanimously carried (5-0), to approve the continuation of the Rural Health Discharge Program for One Year at \$125,000 (*inadvertently written as \$150k on the Board of Directors meeting agenda*).**

- c) Consideration of Implementing a Grossmont Healthcare District Foundation 501(c)(3) (For Discussion and Informational Purposes Only)

CEO Wallis discussed the history of the District potentially implementing a 501(c)(3). Director Lenac and Director Chadwick would like to see the 501(c)(3) focus on support grants within the Healthcare Workforce Pipeline training and Sharp's Family Residency Program. Attorney Scott better explained the defined terms within the bylaws. The Board decided to move forward with the 501(c)(3) planning and the topic will be brought back to the Joint Strategic Plan/Risk Management Committee for further steps.

3. Community Grants & Sponsorships Committee – Director Hall (3/6/24) **(00:42:15)**

Director Hall reported that the Committee met on March 6, 2024 and that the written minutes will stand as her verbal report. Attendees and discussion are listed within the Committee minutes (which are linked from the Board agenda to the District website).

- a) Combined Scholarship Ceremony on May 17, 2024 at 7:30am (For Informational Purposes Only)

Director Hall informed the public and the Board of the selected date and time for the combined scholarship award ceremony of May 17, 2024 at 7:30am. This ceremony will include both high school and post-secondary healthcare scholarships.

4. Finance Committee – Director Emerson (2/14/24) (3/13/24) **(00:44:35)**

Director Emerson reported that the Committee met on both February 14, 2024 and March 13, 2024 and that the written minutes will stand as his verbal report. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website).

- a) Recommendation: Consideration to Adopt FY23-24 Budget Amendment for Strategic Initiatives

CEO Wallis discussed the reasoning behind the Budget Amendment. This Amendment will increase the FY23-24 budget by \$235k in order to continue with strategic initiatives (Nurse Triage Program, Rural Discharge Program, and

Family Medicine Residency Program). The funds will come from the general fund.

**Motion was made by Director Emerson, seconded by Director Hall, and unanimously carried (5-0), to adopt the FY23-24 Budget Amendment for Strategic Initiatives.**

- b) Recommendation: Consideration to Adopt the Public Salary Schedule Revised for 2023/2024 COLA

This Public Salary Schedule has been updated to reflect the FY23-24 COLA for District staff.

Director Lenac inquired as to the 5% increase with the Board's GHC appointed designees and would like to see them receive the same stipend amount as the District Board. Attorney Scott shared that there is no legal prohibition to doing this and the Board can set any amount they wish to take effect at any time. Per Attorney Scott, the designee stipend amount can be mentioned within the resolution and/or ordinance supporting any Boards upcoming potential stipend increase. The Board discussed the process in which they would like to handle.

**Motion was made by Director Emerson, seconded by Director Hall, and later amended by Director Lenac, to revise the 2023/2024 Public Salary Schedule to reflect that the GHC appointed designees will receive the current rate (\$128.31/per meeting) as the District Board of Directors, effective immediately. With this change, the Board voted and unanimously carried (5-0), to adopt the Public Salary Schedule (through June 30, 2024) revised for the 2023/2024 COLA.**

5. Library Operations Committee – Director Lenac (3/4/24) *(01:08:30)*

Director Lenac reported that the Committee met on March 4, 2024. Attendees and discussion are listed in the Committee minutes (which are linked from the Board agenda to the District website).

- a) Presentation: Library Quarterly Report (Holland Kessinger, Head Librarian)

Ms. Kessinger, Head Librarian, presented the Board with the Library Quarterly Report (October through December 2023), with highlights on Library service numbers, Library outreach, and Library programs.

*The following items include written documentation. Committee reports may stand as written, unless a verbal report is requested by the Board.*

6. Government, Legal & Legislative Relations Committee – Director Hall (2/7/24)  
(3/6/24)
7. Facilities Committee – Director Ayres (2/9/24) (3/8/24)
8. Policies & Procedures Committee – Director Hall (2/9/24)
9. Public Relations & Outreach Committee – Director Lenac (3/4/24)

G. Board Member Comments/Reports **(01:14:05)**

1. Monthly Stipend Report for Meetings Attended – This report includes meetings from the prior month. Board Members are invited to provide brief reports on any community meetings, conferences, and/or trainings attended for which a stipend was paid, or for any other meetings of significance.
2. Board and CEO Comments

There were none.

H. Information Items

1. Monthly Grant and Sponsorship Report for February 2024
2. Monthly Investment Transaction Report for February 2024
3. Monthly Financial Report for February 2024
4. 2024 Committee Assignments

I. Next Regularly Scheduled Meeting(s):

1. Tuesday, April 2, 2024, 9:00 a.m.
2. Thursday, April 18, 2024, 9:00 a.m.

J. Adjournment

There being no further business, **on motion duly made, seconded, and unanimously carried, the Board adjourned at 10:15 a.m.**

Respectfully submitted,

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Gloria Chadwick, RN, President, Board of Directors

ATTEST:

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Virginia Hall, RN, Secretary, Board of Directors